



AGENDA
BOARD OF SUPERVISORS
AD HOC EMERGENCY MEDICAL SERVICES COMMITTEE
COUNTY OF MONO
STATE OF CALIFORNIA

MEETING LOCATION Lee Vining Community Center, 296 Mattly Avenue, Lee Vining, CA 93541

December 3, 2015

NOTE: In compliance with the Americans with Disabilities Act if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (760) 932-5534. Notification 48 hours prior to the meeting will enable the County to make reasonable arrangements to ensure accessibility to this meeting (See 42 USCS 12132, 28CFR 35.130).

Full agenda packets are available for the public to review in the Office of the Clerk of the Board (Annex I - 74 North School Street, Bridgeport, CA 93517), and in the County Offices located in Minaret Mall, 2nd Floor (437 Old Mammoth Road, Mammoth Lakes CA 93546). Any writing distributed less than 72 hours prior to the meeting will be available for public inspection in the Office of the Clerk of the Board (Annex I - 74 North School Street, Bridgeport, CA 93517). **ON THE WEB:** You can view the upcoming agenda at www.monocounty.ca.gov. If you would like to receive an automatic copy of this agenda by email, please send your request to Bob Musil, Clerk of the Board: bmusil@mono.ca.gov.

1:00 PM Call meeting to Order

 Pledge of Allegiance

1. OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

on items of public interest that are within the subject matter jurisdiction of the Board.
(Speakers may be limited in speaking time dependent upon the press of business
and number of persons wishing to address the Board.)

2. AGENDA ITEMS

A. Meeting Minutes

Approve minutes of the Regular Meeting held on October 15, 2015.

B. Meeting Minutes

Approve minutes of the Regular Meeting held on November 5, 2015.

C. EMS Models Workshop

(Bill VanLente) - Interactive workshop led by Bill Van Lente regarding potential EMS models for Mono County, including review and discussion of information received to date, discussion of details related to specific models, and future steps. Any additional information or attachments will be distributed at the meeting.

Recommended Action: Provide any desired direction to staff.

ADJOURN



**OFFICE OF THE CLERK
OF THE BOARD OF SUPERVISORS**

EMS AD HOC AGENDA REQUEST

Print

MEETING DATE	December 3, 2015	DEPARTMENT	
ADDITIONAL DEPARTMENTS			
TIME REQUIRED		PERSONS APPEARING BEFORE THE BOARD	
SUBJECT	Meeting Minutes		

AGENDA DESCRIPTION:

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Approve minutes of the Regular Meeting held on October 15, 2015.

RECOMMENDED ACTION:

FISCAL IMPACT:

CONTACT NAME: Helen Nunn
PHONE/EMAIL: x5534 / hnunn@mono.ca.gov

SUBMIT THE ORIGINAL DOCUMENT WITH ATTACHMENTS TO THE OFFICE OF THE COUNTY ADMINISTRATOR **PRIOR TO 5:00 P.M. ON THE FRIDAY 32 DAYS PRECEDING THE BOARD MEETING**

SEND COPIES TO:

MINUTE ORDER REQUESTED:

YES NO

ATTACHMENTS:

<p>Click to download</p> <p> 10-15-15 draft minutes</p>

History

Time

Who

Approval



**DRAFT MEETING MINUTES
BOARD OF SUPERVISORS
AD HOC EMERGENCY MEDICAL SERVICES COMMITTEE
COUNTY OF MONO
STATE OF CALIFORNIA**

MEETING LOCATION Lee Vining Community Center, 296 Mattly Avenue, Lee Vining, CA 93541

These minutes are meant as a summary only. A copy of the audio file is available in the Clerk's office upon request

October 15, 2015

Flash Drive	portable
Minute Orders	EMS15-08

1:04 PM Meeting Called to Order by Chairman Fesko.

Present: Chairman Fesko, Bob Rooks, Mike Geary, Rick Mitchell, Dr. Rick Johnson, Fred Stump, Dave Robbins, Jack Copeland, Frank Frievalt, Leslie Chapman, Ralph Lockhart.

Absent: Rosemary Sachs, Lynda Salcido

Adjourn: 4:26 p.m.

Pledge of Allegiance led by Chairman Fesko.

1. OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

No one spoke.

2. AGENDA ITEMS

A. Meeting Minutes

Departments: Clerk of the Board

Note

These draft meeting minutes have not yet been approved by the Ad Hoc EMS Committee

Approve minutes of the Regular Meeting held on September 17, 2015, as corrected.

Mitchell moved, Geary seconded.

Vote; 9 yes; 0 no; Abstain: Lockhart

EMS15-08

Rick Mitchell:

- Bottom of page 3, his comment should express disappointment over not having discussed increasing revenues for the program.

Supervisor Fesko:

- Fred Stump's name should read Supervisor Stump.

B. EMS Models Workshop

(Bill VanLente) - Interactive workshop led by Bill Van Lente regarding potential EMS models for Mono County, including review and discussion of information received to date, discussion of details related to specific models, and future steps. Any additional information or attachments will be distributed at the meeting.

Action: Provide any desired direction to staff.

Bill VanLente:

- Handed out proposed agenda for rest of process. Asked committee to take 2 or 3 things that were most significant / learned from presentations.

Rick Mitchell:

- Feels if we'd had the quality presentations from the start, we may not have had to have spent so much time discussing up until now.

Jack Copeland:

- From ICEMA, got that medical care is only getting more expensive. Once you start the process, you can't go back. Felt cautioned.

Dr. Rick Johnson:

- There is no magic bullet. Agrees with Rick Mitchell.
- Dispatch should be able to send out appropriate response according to call. East Fork has resources we don't (hospice care facilities, skilled nursing facilities, etc).
- Liked the health care consortium available to East Fork. Thinks we can include MMSA because so much comes out of there. Including two clinics in North County, plus the hospital. Possibly incorporate Northern Inyo.

Mike Geary:

- Feels we could have the East Fork model as a goal for the future.

Ralph Lockhart:

- East Fork model, combo of fire/EMS was efficient use. More efficient, handle more calls, importance of volunteer fire depts. Was interesting.
- Thought paramedics' presentation was good, disappointed that they are unwilling to go backwards or budge. If we aren't willing to go backwards, then we need some ideas quantified and flushed out more. Overall well done.

Leslie Chapman:

- Enjoyed all presentations. Seems like paramedic services are moving toward an ER on wheels. Sounds like East Fork is successful with coalition partners; potential for our future

Bob Rooks:

- Keeps looking back at East Fork's model as something we could strive for. Should look at this model.

Note

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Dave Robbins:

- Should take dispatch away from Sheriff. Look at how East Fork creates their revenue stream.

Frank Frievalt:

- Appreciated East Fork coming. We need to do some prework to get to that point. ... 70 to 80% of our options. Opportunities are out there, sees risks as political, history lessons. We get to decide what our fate will be. Risk taking.
- Symons had genuine interest in providing, but no real plan to provide. Lack of presentation.

Supervisor Fesko:

- Having all 3 here was great. We need to talk about dispatch, that's where it starts. Combo fire/EMS has its benefits, ISO ratings decrease. It's a goal we can work for.

Supervisor Stump:

- Sees multiple issues, potential legal conflicts, limited financial information.
- Stacey looked into this: The San Bernardino Board functions as the ICEMA board, a dual function board. Mono Co Board may not want to take that on. Everybody needs to be aware of that.

General discussion among members regarding the quality of each presentation, implied needs of the provider to operate, whether the model may/may not work in Mono Co, and financial sustainability of each program.

Bill VanLente:

- Look at game plan, walk through plan.
- Handout of EMS Definitions. Not his definitions, just synthesized what the committee said. Directed the committee to take a few minutes and read through.

Stacey Simon:

- At some point, there needs to be a legal feasibility review. To change providers at all, have to go to RFP. Small distinctions in the law as to whether an assessment or a tax would increase revenues.

Discussion on increasing revenues, reducing expenses.

Ralph Lockhart:

- 4 areas within current system – hard look at expenses, revenue enhancements, coverage areas, quality improvement.

Supervisor Stump:

- What the board should/should not have to do after the recommendations. Historically, board wants to take the easy way out. We've already done more than any other entity.

Supervisor Fesko:

- Follow up on Supervisor Stump's comments – not going to have a flushed out plan, A to Z. Never expected 4 or 5 plans to be completely flushed out. Probably need to decide what priorities are and work on detail for top choice, etc.

Jack Copeland:

- Definitions of quality are good, but need to make sure they are defining the same thing.

Went around table, reflecting on current definitions. Changes/ additions noted by Bill VanLente.

General concern regarding the definitions of what the different models actually mean. Current system with modifications could potentially mean a combination of any of the other three models. Concern that everyone should be on the same page with perceptions of each model.

Note

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Stacey Simon:

- A new entity, a JPA, does not have the benefit of grandfathering. New entities become competitive bidders.
- Tri Valley area is not an EOA area, all other county areas are covered.
- Went through a review of current EOA, regions and overlays. County has an obligation to provide to areas whether or not it makes economic sense, rather than cities or towns serving only their area.
- Could adopt new EOA plan that shows a different configuration. The county could create a new EOA, and leave the big chunk grandfathered.

Frank Frievalt:

- What is the position of the BOS on keeping or not keeping the EOA?
- The current system operates in an auto aid way. Existing system includes things we need to fix.
- He will prepare an explanation and an overview of current EMS system, will deliver next meeting. We can't rate because we can't differentiate.
- Explain the current system, but then say, can we add/take away, and what are the likely consequences?

Supervisor Stump:

- Doesn't think the BOS has ever been asked, or even knows what an EOA really is.
- Felt the term "hybrid" just means flexibility.
- Feels the "existing model" means 4 units where they are.

Supervisor Fesko:

- Staff directs the Board in the direction it should go. This committee has to be ready to decide and direct the Board. Board would need to be educated as to what an EOA is in order to make the decision to keep or not to keep.
- To clarify, the way he sees the three options are: 1) current system with modifications, means keep the good and get rid of the bad, 2) county with fire means where EMS has some tie to fire depts. to get to the 7k system, and 3) total privatization means get rid of what we have and the entire county goes private.

Jack Copeland:

- Does not see how one model is going to suit every area of the County
- Does anyone come from NV to Walker? Yes, by mutual aid.
- Any great system is very complicated and very expensive.

Bob Rooks:

- Makes good sense to always make a mutual aid agreement with neighbors.
- What are options within current system?

Rick Mitchell:

- No current mutual aid agreement with Symons. He does it because he thinks he can bill. Symons has gone in to Benton, then turned around and gone back to Bishop to cover his legal obligation. Creates longer response times for our units.
- Rick limit to what's existing now
- Fire and paramedics already work together often. Vol fire are often out helping people, not just putting out fires, but EMS cannot currently go fight fires.
- Doesn't think e should focus on only one model and present one to the board

Ralph Lockhart:

- If you privatize the lower portion of county, you would have to break up the EOA. Is that option on the table?

Dave Robbins:

- Great system? We need to look at what we've got, see how we can modify it; we have to serve all areas.

General discussion on next meeting's agenda and discussion items.

Note

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ADJOURN 4:26

ATTEST

TIMOTHY E. FESKO
CHAIRMAN

HELEN NUNN
SR. DEPUTY CLERK OF THE BOARD



**OFFICE OF THE CLERK
OF THE BOARD OF SUPERVISORS**

EMS AD HOC AGENDA REQUEST

Print

MEETING DATE	December 3, 2015	DEPARTMENT	
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SUBJECT	Meeting Minutes		

AGENDA DESCRIPTION:

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Approve minutes of the Regular Meeting held on November 5, 2015.

RECOMMENDED ACTION:

FISCAL IMPACT:

CONTACT NAME: Helen Nunn
PHONE/EMAIL: x5534 / hnunn@mono.ca.gov

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History

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Approval



**DRAFT MEETING MINUTES
BOARD OF SUPERVISORS
AD HOC EMERGENCY MEDICAL SERVICES COMMITTEE
COUNTY OF MONO
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MEETING LOCATION Lee Vining Community Center, 296 Mattly Avenue, Lee Vining, CA 93541

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November 5, 2015

Flash Drive	portable
Minute Orders	None

1:10 PM Meeting Called to Order by Chairman Fesko.

Present: Chairman Fesko, Lynda Salcido, Rosemary Sachs, Bob Rooks, Mike Geary, Rick Mitchell, Dr. Rick Johnson, Fred Stump, Dave Robbins, Jack Copeland, Frank Frievalt, Leslie Chapman, Ralph Lockhart.

Absent: None.

Adjourn: 4:10 p.m.

*This meeting was held in conjunction with a Special Meeting of the Board of Supervisors to potentially ask questions and/or make comments during the following workshops: 1. Overview of Current EMS System, and 2. EMS Models Workshop. *

Pledge of Allegiance led by Chairman Fesko.

1. OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

No one spoke.

2. AGENDA ITEMS

A. Meeting Minutes

Note

These draft meeting minutes have not yet been approved by the Ad Hoc EMS Committee

Departments: Clerk of the Board

Approve minutes of the Special Meeting held on September 22, 2015.

Item was not addressed

B. Meeting Minutes

Approve minutes of the Regular Meeting held on October 1, 2015.

Item was not addressed

C. Overview of Current EMS system

Overview of current Mono County EMS system, including role and involvement of Mono County Paramedics, local fire protection districts, private providers, and others. Discussion of possible modifications to current system.

Action: None (informational only). Provide any desired direction to staff.

Introductions were made among the EMS Committee members and members of the Board.

Frank Frievalt:

- Down to four models: existing system with modifications, interface with fire, private models, or a hybrid system.
- Having a hard time rating models.
- Will show maps and discuss potential call types and view how system operates.
- Hybrid system already exists in a fashion with some cooperation.
- Four parts of discussion: policy, admin, legal, and operations.
- End goal today is to be able to rate options.
- Handout should include Medic 8 in Bridgeport.
- Call types.
- MWTC is at Base Commander discretion.

Jack Copeland:

- Issues with private option - \$3 million /year, \$2 million shortfall. Not viable as a private business. Parts of system may be viable, such as 395 corridor.
- All options are open.

Supervisor Stump:

- Are you assuming no county subsidy of private?
- Thinks contribution will be required, but at what level?

Bob Rooks/ Kevin Smith:

- Map and magnetic decals show location of assets available.

Supervisor Fesko:

- MWTC has 2 units. 1 is reserve and often not available for county.

Overview of Call types: Frank Frievalt and Kevin Smith.

Call 1:

- MMSA, could be winter or summer.
- Medic would respond, dispatch would tell them where to go, and give ETA for patient to staging. 5 miles, 10 minutes to Main Lodge. Mammoth Fire typically does not respond.

Note

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- Winter resource deployment plan:
- Rigs are moved in morning. Medic 2 will go to Mammoth from 10-4. Medic 7 moves from Bridgeport to June Lake. Sometimes Medic 1 moves from Walker to Bridgeport. Sometimes Medic 7 bypasses June and goes to Mammoth so they can get training/practice/experience.
- No summer rotation: calls are more spread through the county.

Rosemary Sachs:

- Will often meet ambulance with gurney to speed turnaround of medics.
- In winter, SME ambulances are considered transportation unit and are called directly by MMSA. All are ICEMA certified. If these went away, medic call volume would probably go up some.
- SME does not charge for transport. Some patients refuse paramedics/ambulance because of cost.

Supervisor Fesko:

- SME transport, do they transport to Airport? They will transport to Bishop for elective surgery. This is potential loss of revenue to medic system.

Dr. Rick Johnson:

- SME does not transport to the airport.

Bob Rooks:

- Other resources, such as reserve Medic 6, can be brought in as needed or for busy and/or holiday periods.
- About 60% of calls are in Mammoth.

Call 2:

- General call to residence in June Lake. Dispatch will send Medic 2 and June Lake Fire volunteers. Typical transport to Mammoth. Serious transport will use helicopter, takes 45-60 minutes. Will call them early to get them enroute. Serious goes to Reno for more definitive care. Ambulance may go north with patient to predetermined landing zone.
- If Medic 2 is in Mammoth, Medic 7 will have deployed from Bridgeport to June.
- Fixed wing aircraft can meet ambulance at Mammoth airport. If patient goes to Mammoth Hospital, they can call Careflight if needed. Air transport not available in bad weather.

Jack Copeland:

- 50% reimbursement is about best we can hope for.

Call 3:

- Motor vehicle accident on 395 in Walker Canyon. Medic 1 and 7 respond immediately. Vehicle accident assumption is always that there are multiple patients. If only 1 victim, closest ambulance continues, other returns to home base.
- Antelope Valley will send Fire response. MWTC may/may not respond.
- Transport non-serious from Medics to Carson Valley Medical Center, 1 hour to get there. Medic 1, +/- 1 hour return. Medic 7, +/- 1.5 hours. Medic 7 is minimum 3 hours on transport and treatment.
- Motor vehicle accident may require extrication from vehicle.
- Dispatch will send closest Fire Dept regardless of district.
- In critical scenarios, helicopter will land right at scene. If necessary, will drive and meet at alternate location. If helo not available, will drive wherever needed, includes Reno.
- Units will rotate north if Walker and Bridgeport are unavailable.
- We have mutual aid agreements with East Fork if necessary.

Supervisor Stump:

- Highway call volume increases drastically in bad weather.

Rick Mitchell:

- Will units rotate north if Walker and Bridgeport are unavailable?

Bill VanLente:

- Is East Fork available if necessary?

Note

These draft meeting minutes have not yet been approved by the Ad Hoc EMS Committee

Call 4:

- Walk in and carryout: Somebody is injured in back country and requires on-site assistance. If stable, Search and Rescue are primary resource, and medics will meet them and patient at trailhead.
- If serious, may have helicopter land at site and handle directly.
- Medics can hike in with Search and Rescue, then use wheeled litter to transport. Takes 4 people on litter, need backups to spell each other. Very slow, 1 mile per hour. In Bridgeport, about equal distance from hospitals, so typically give patients choice where to go.

Call 5:

- Air transport from site (already covered). Dispatch will not send Careflight directly – Sheriff or medics make the call.

Call 6:

- Air transport from hospital.

Rosemary Sachs:

- Hospital calls Careflight often before they get a doctor at Renown. May drive patient to Bishop if needed, will keep patient at hospital until flight can get in somewhere.
- Fairly common call, typically 1 per day in winter.
- Medic 3 meets flight at airport, brings them to hospital, takes patient and crew back to airport, or can take just patient to meet aircraft. On a long call, will rotate Medic 2 from June Lake to Mammoth to cover.

Call 7:

- Paramedic response to non-EMS incidents with Fire Dept or Law Enforcement; fires, law enforcement, etc.
- Not automatic in the Tri-Valley.

Call 8:

- Calls to Tri-Valley: Benton – Fire District will send unit.
- A) Medic 3 will start driving – 1 hour response – until confirmed that other transport is available. Mono County may call Bishop, who send Symons.
- B) Symons can't come, Medic 3 comes over. White Mtn Fire may transport in volunteer ambulance depending on level of care required.
- C) If no volunteer response – Medic 3 goes all the way in, stabilizes and transports to Bishop.
- If Hwy 120 East is open, sometimes it's faster to use Medic 2. If Medic 3 goes, Medic 2 goes to June Lake, Medic 7 rotates to Lee Vining.
- There is no formal mutual aid agreement with Symons ambulance.

Call 9:

- Calls on 120 from Lee Vining to Yosemite.
- Park has ambulance staffed with Ranger. Do not like to leave Park. Park calls Mono dispatch. Medic 2 drives up and picks up patient for transport. Happens every 1-2 days in summer. If accident, Lee Vining Fire responds.
- We don't have mutual aid agreement with Park, we just do it.

Call 10:

- Scheduled transport to long-term care.
- Skilled nursing facility in Bishop. Medics will also sometimes transport patients to psychiatric treatment – could be Sacramento, Los Angeles; arranged by hospital.
- Down a unit while transporting, do not call in reserve unit.
- Very rare, done to help Behavioral Health. Typically use Medic 2 out of June Lake. If Medic 3 goes, Medic 2 rotates so Mammoth is always covered.

Note

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There are other calls, but these are the most common.

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D. EMS Models Workshop

(Bill VanLente) - Interactive workshop led by Bill Van Lente regarding potential EMS models for Mono County, including review and discussion of information received to date, discussion of details related to specific models, and future steps. Any additional information or attachments will be distributed at the meeting.

Action: Provide any desired direction to staff.

Goals: County-Wide, Fiscally Sustainable, High Quality.

Stacey Simon:

- Change in provider/new entity will require competitive bidding.
- ICEMA would handle any RFPs, cost to county would be minor. ICEMA feels a subsidy will be required to any potential bidders.
- Current level of subsidy is +/- \$2 million. If private would require same, there is no savings.
- ACA may allow EMS to take people to other billable locations.
- Labor cost is 90% of program; does not include A-87 funds (HR, legal, etc.).
- What does the Board want? The committee is doing its job, giving Board recommendations, options, pros and cons.

Frank Frievalt:

- What would be different with a private provider?
- How much institutional history would be lost?
- What would happen if private business is not viable and county had to restart program?
- If we go the RFP route, and we have good interest, that would indicate there are efficiencies to be gained.

Supervisor Fesko:

- If Board did not think there is a moral obligation to provide EMS, we wouldn't be here.

Supervisor Johnston:

- Wants to see system made more efficient. We have a good Solid Waste system, but we had to raise rates and run more efficiently. Taxpayers want a system that works, is efficient, and provides benefit.

Supervisor Alpers:

- Agrees with Supervisor Johnston. County is 3,100 sq. miles, need to get most bang for dollars. Everything is on the table.

Supervisor Stump:

- There will have to be a financial contribution. Future Boards may say the program should be dropped because the county can't afford the contribution. We have to address the money issue.

Lynda Salcido:

Inyo County contributes \$0 general fund to EMS. Is that what we want?

Due to time constraints, this item has been continued to the next scheduled EMS meeting on November 19, 2015.

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Note

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ADJOURN

ATTEST

TIMOTHY E. FESKO
CHAIRMAN

BOB MUSIL
CLERK OF THE BOARD



**OFFICE OF THE CLERK
OF THE BOARD OF SUPERVISORS**

EMS AD HOC AGENDA REQUEST

Print

MEETING DATE	December 3, 2015	DEPARTMENT	
ADDITIONAL DEPARTMENTS			
TIME REQUIRED		PERSONS APPEARING BEFORE THE BOARD	Bill VanLente
SUBJECT	EMS Models Workshop		

AGENDA DESCRIPTION:

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Interactive workshop led by Bill Van Lente regarding potential EMS models for Mono County, including review and discussion of information received to date, discussion of details related to specific models, and future steps. Any additional information or attachments will be distributed at the meeting.

RECOMMENDED ACTION:

Provide any desired direction to staff.

FISCAL IMPACT:

CONTACT NAME: Helen Nunn

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