

MONO COUNTY

# Public Safety **Realignment**

Implementation Plan Update, Fiscal Year 2020-2021



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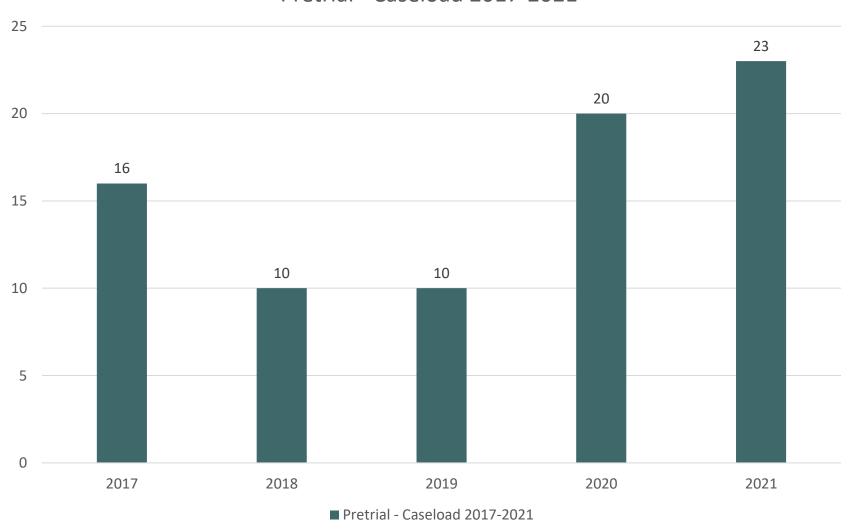
# Realignment Implementation Plan Update

- Demographics
- Progress update on Objectives
- Review of Fiscal Year 20/21 and 21/22 Budget

TABLE 1 PRCS, Mandatory Supervision, and Probation 2011-2020

Post Release Community Service Clients (Individuals sent to the County from the State for supervision)	2011- 2016	2017- 2019	2011- 2019	FY 2020
Supervised Post Release Community Service parolees from 2011- 2016	11*	9	21	3
Transferred to another county	2	0	2	0
Individuals that had violations and returned to local custody	7	6	13	0
Successful clients with no violations	3	2	5	1
*1 PRCS Client was sent back to the County for supervision twice				
Mandatory Split Sentences (Individuals who received local prison and then released on supervision)				
Supervised individuals placed on Mandatory Split Sentences	7	2	9	1
Awaiting release from custody	1	0	1	1
Transferred to another county	1	0	1	0
Successful with no violations	1	1	2	0
Individuals that had violations and were returned to local custody	4	1	5	0
Local prison pursuant to 1170(h) with no supervision term (Individuals sentenced to straight local custody with no supervision when released)				
Individuals sentenced to straight local prison with no supervision tail	57	15	72	0
Total of felony Probation grants from 2011- 2019				
Total felony probation grants	135	130	265	14
Local recidivism rate (returned to local custody for a new crime)	13	1	14	0
Recidivism for 1170(h) population (1170(h) individual returned to local custody	14			0
State Recidivism rate (individuals sent to state prison after a probation violation)	2	4	6	0
Electronic Monitoring			0	4
Home Detention			0	0
Inmate work detail				0
Inmates requiring medical services				0
Number of Flash Offenders			9	0

Pretrial - Caseload 2017-2021



Specifically, for Mono County, assessment instruments are used at the following stages: bail, pretrial, community supervision, and community reentry.

Further mitigating the impact of Realignment was the passage of Proposition 47 in 2015 that reduced many offenses, including many substance abuse offenses, from felonies to misdemeanors and caused another mass release of inmates into the counties. Prior to Proposition 47, county sheriffs heavily utilized alternatives such as electronic monitoring, day reporting centers, community service, and alternative work programs. Mono County Jail provides the alternative program of community work supervision. It should be noted that Mono County Jail's population has remained stable through 2010 – 2019 (see below Table 2 - Jail Population Trends: Mono County, Chart 1 - Mono County Average Jail Population, 2011-2020).

The last notable trend is regarding a rise in domestic violence offenses, both statewide and in Mono County (see Table 3 - California Department of Justice-Domestic Violence Related Calls: Mono County, page 15). This is an area of concern that the Community Corrections Partnership General Committee and the criminal justice partners intend to focus on in the future to reduce those numbers.

To date, Mono County has received approximately 3.8 million dollars to implement their AB 109 programs. The funds have gone to hiring more probation officers, hiring jail staff to monitor inmates sentenced to work release programs, constructing an effective dispatch system for officer safety, expanding victim services, introducing a risk needs assessment program to better assist defendants who need pre-trial and post-sentencing services, establishing drug court, and training probation officers in the evidence-based practices of Moral Reconation Therapy (MRT), Cognitive Behavioral Journaling, and Motivational Interviewing. The CCP Committee additionally identified two long-term and large areas of planning: jail space and transitional housing.

Proposition 47 also shifted some funding to evidence-based programs to reduce recidivism and incarceration. Those funds

K-12 education, and services for crime victims. Mono County provides those services to inmates however, it is providing them in a facility that was not designed for long-term commitments. Mono County recognized their constraints and between 2011 through 2019, the CCP Committee earmarked \$877,100 in funds for the construction of a new jail facility designed around AB 109 guidelines. Mono County is in the process of obtaining approval to build a new jail facility, which it hopes to begin within the next five years. With a new jail facility, Mono County will be better equipped to assist in-custody individuals with pre- and post-sentencing services, statutorily mandated classes, counseling/ therapy, vocational development, job training, and educational opportunities.

From 2009-2018, the Mono County Superior Court sentenced

were directed to mental health and substance abuse programs,

From 2009-2018, the Mono County Superior Court sentenced 917 individuals to formal probation, each requiring a probation officer's supervision, and each receiving some type of evidence-based programing or court ordered consequence or treatment (see Table 4 - California Department of Justice-Arrests: Mono County shows the number of arrests from 2009-2018, page 15). A reduction in arrests can be seen between 2014 and 2015 and the same decrease is evident in the number of probationers in

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CHART 1
Mono County Average Daily Jail Population, 2011- 2020

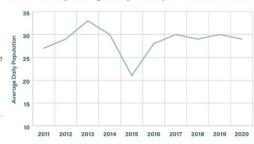


TABLE 2
Mono County Jail Population Trends, 2011- 2020

		SENTENCED				NON-SENTENCED							
		Sentenced		Misdemeanor				Total Non- Sentenced		Misdemeanor		Felony	
YEAR	ADP	ADP	% of ADP	ADP	% of ADP			ADP	% of ADP	ADP	% of ADP		
2011	27	8	31%	4	17%	4	15%	18	69%	7	25%	12	44%
2012	29	10	36%	7	23%	4	13%	19	64%	8	29%	10	35%
2013	33	13	40%	9	28%	4	11%	20	60%	11	34%	9	27%
2014	30	17	56%	9	31%	8	25%	13	44%	6	19%	8	25%
2015	21	12	57%	5	23%	7	34%	9	43%	3	12%	6	30%
2016²	28	12	42%	5	17%	7	25%	16	58%	4	15%	12	43%
2017	30	12	38%	5	15%	7	23%	19	62%	5	16%	14	46%
2018	29	13	46%	5	19%	8	28%	15	54%	4	13%	11	40%
2019	30	12	39%	5	15%	7	23%	18	61%	5	16%	14	46%
2020	29	9	31%	3	12%	6	20%	20	69%	5	17%	15	51%
2021	21	5	24%	1	4%	4	19%	16	76%	7	33%	9	43%

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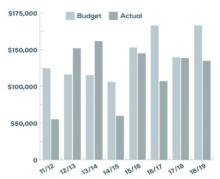
TABLE 5 Adult Probation Caseloads & Actions Counties: Mono County. Years: 2011-2020 State of California Department of Justice- Open Justice

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
TOTAL PROBATION CASELOAD	243	263	266	257	134	146	142	156	126	107
Felony Offense	155	177	180	180	76	90	87	82	78	63
Misdemeanor Offenses	88	86	86	77	58	56	55	74	48	44
Total Probation Actions										
Placed on Probation	60	36	202	222	123	110	85	79	61	15
Removed from Probation	101	16	190	215	246	98	89	65	64	25
Terminated	92	16	60	126	212	72	58	28	39	20
Revoked	0	0	38	12	9	9	7	2	3	0
Other	9	0	92	77	25	17	24	35	22	5
Felony Offense										
Placed on Probation	35	26	127	148	69	67	53	38	38	9
Removed from Probation	57	4	115	144	173	53	56	43	31	15
Terminated	48	4	38	81	150	40	33	16	12	10
Revoked	0	0	25	6	5	7	3	2	3	0
Other	9	0	52	57	18	6	20	25	16	5
Misdemeanor Offense										
Placed on Probation	25	10	75	74	54	43	32	41	23	6
Removed from Probation	44	12	75	71	73	45	33	22	33	10
Terminated	44	12	22	45	62	32	25	12	27	10
Revoked	0	0	13	6	4	2	4	0	0	0
Other	0	0	40	20	7	11	4	10	6	0

TABLE 6 Jail Medical Budget/Actual: Mono County

FISCAL YEAR	BUDGET	ACTUAL
11/12	\$108,675.00	\$48,204.00
12/13	\$101,500.00	\$132,676.00
13/14	\$100,900.00	\$141,035.00
14/15	\$92,500.00	\$52,045.00
15/16	\$133,500.00	\$126,619.00
16/17	\$160,000.00	\$93,569.00
17/18	\$122,000.00	\$121,182.00
18/19	\$160,000.00	\$117,834.00

CHART 2 **Jail Medical Costs** 



#### ADDENDUM

### **Implementation Plan Update**

#### STRATEGIES FOR FISCAL YEAR 2020-2021

This Community Public Safety Realignment Plan update is submitted by the Mono County Community Corrections Partnership (CCP) Executive Committee, pursuant to AB 74, the California Budget Act of 2020.

The implementation of the Public Safety Realignment Act of 2011 (AB 109) allowed Mono County justice partners and community organizations to come together with one vision and a united mission. The vision was to forge an alliance with community and justice partners committed to providing evidence-based practices to our communities to bring superior pretrial, reentry, community supervision and rehabilitative services through communication, confluence, and cooperation. The formation of the Community Corrections Partnership (CCP) gave voice to the challenges of the system and provided an atmosphere for change. The CCP has prioritized using evidence-based practices and programs to help system involved adults achieve success. The CCP's collaboration continues to strive to meet the needs of the clients, reduce the jail population by providing alternative programs, and successfully guiding clients through the reentry and rehabilitation processes.

Ten years after the implementation of AB 109, Mono County continues its investment in reentry and rehabilitative evidencebased practices designed to assist individuals in the criminal justice system by focusing on their individualized needs and ultimately, the reduction of recidivism. The evidence-based programs and plans offered by Mono County Probation's programs are tailored to address the needs of both incarcerated and out-of-custody clients. The types of services offered to these individuals may include group counseling, one-on-one counseling, drug court, residential treatment programs, Moral Reconation Therapy, Cognitive Behavioral Journaling, Batterer's Intervention and Motivational Interviewing. These programs are implemented through the cooperation of the Mono County Superior Court, Behavioral Health, Probation, and third-party

These programs promote the continual mission of the Mono County Probation Department to protect the community and preserve victim's rights by holding individuals accountable through the implementation of evidence-based practices and rehabilitative services. The Public Safety Realignment funds allow Mono County to continue to provide these services to justiceinvolved persons, train more probation officers and mental health counselors, and contract with third party providers to ensure Mono County continues to meet its Goals and eleven (11) Objectives identified by the CCP Executive Committee in their Public Safety Realignment Report.

The purpose of this report is to provide an update concerning Mono County's progress in meeting its goals and objectives and demonstrate how its funds are being utilized to meet those goals and objectives. As indicated (see APPENDIX B, 3), FY 20-21 was an unusual year due to the Pandemic. To determine the impact of new programs and statute changes, an evaluation of data beyond the pandemic will be imperative.

#### GOALS AND OBJECTIVES

The Goals and Objectives targeted by Mono County for the Five Year Plan were as follows (for more detail, see pgs. 26-32):

- 1. Establish a multidisciplinary reentry team to create an individualized plan for each individual before, during and after incarceration.
- 2. Create a collaborative reentry plan with services.
- 3. Create a transportation plan to assist individuals in getting to programs and services.
- 4. Establish transitional housing sites and program.
- 5. Form a Community Advisory Board.
- 6. Determine services needing data tracking.
- 7. To identify variables to be measured for reporting and tracking.
- 8. Determine placement efficacy by tracking individual outcomes.
- 9. Design a qualitative and quantitative survey of probationer's and participant's experiences to measure subjective and objective satisfaction and efficacy.
- 10. Determine reentry population profile.
- 11. Establish an ongoing data committee.

#### UPDATE ON GOALS AND OBJECTIVES

The fiscal year of 2020-2021, was a year of challenges for Mono County. The sustaining world-wide COVID-19 pandemic continued to alter everyday life for Mono County Justice Partners, justice involved persons, and third-party providers by challenging our traditional way of thinking and forcing us to create new methods to meet the individualized needs of the clients while pursuing our intended goals, objectives, and outcomes. For example, the pandemic allowed the justice partners to utilize Zoom and Microsoft Teams to conduct Court hearings, provide evidence-based programs such as Moral Reconation Therapy, Batterer's Intervention, mental health services, and care and coordination for each justice involved individual by the Reentry

The following are the updates for the goals, objectives, and outcomes for fiscal year 2020-2021 (see also APPENDIX B, 3):

1. Create a multidisciplinary reentry team for the purpose of preparing a case plan before and during reentry.

The Mono County Probation Department took the lead and established a multidisciplinary reentry team consisting of members from Mono County Behavioral Health, Community Services Solutions, Mono County Department of Social Services, Mono County Office of Education, and Mono County Sheriff's Department (jail staff). The Reentry Coordinator and team leader is Probation Officer Leianna Daley, Members of the multidisciplinary reentry team meets every other Wednesday to discuss the reentry services provided to in-custody and out-of-custody individuals needing pre-trial services as well

#### APPENDIX B, 3

#### **Objectives: Strategies, Outcomes and Progress**

OBJECTIVES	STRATEGIES	OUTCOMES	PROGRESS
Create a Multidisciplinary Reentry Team for the purpose of preparing a case	Identify Members: CSS, BH, SS, Probation - Officer Leianna Daley as Reentry Coordinator.     Establish frequency of meetings pre-trial, while participant is being established, prior to re-entry, in case of flash-in-carceration     Identify acch member's area of responsibility     Share information across organizations	Team members and agencies identified     Probation Officer Reentry Coordinator will be the	Probation extended an invitation to Behavioral Health, Community Services Solutions, Department of Social Services, Mono County Office of Education, and last fife participate. All have agreed and provided a representative to participate as the reentry team. Officer Leianna Daley has coordinated weekly
plan before and during reentry		dedicated contact person to assist probationers and inmates in completing probation terms and conditions. Team will ensure that case plan leads probationers to successfully complete probation requirements or supervision.	reentry meetings and has established a system where all immates and probationers in need of reentry services are being discussed and addressed.
		Frequency and focus of meetings established	The group meets every other week for 1 hour on Wednesdays from 11:30am to 12:30pm
		Team members areas of responsibility identified	The Reentry Coordinator creates agendas, sets meeting invites via Microsoft Teams, checks in with each team member for completed tasks, provies updates to each member, and keeps record of cases and updates.
		Software identified for sharing of information while maintaining security of information	Currently Sharepoint has been created to share information about a reentry client.
Create Collaborative	Determine level of assistance needed by participant to meet probation and reentry goals     Determine services required by participant during	Services required by participant identified     Provide educational opportunities that may be required by the Court	Reentry group meetings held bi-weekly are used to discuss cases and provide the services necessary.
Reentry Plan	detainment and after reentry  Provide statutorily required classes by identifying agencies or businesses that can provide these classes (BH, Wild Iris)	Level of assistance required by participant determined	Various assessments are used to determine level of assistance, such as ORAS, ASAM, ASI, mental health assessment, and psychiatric assessment.
	Identify qualified employee who can administer classes     Hire qualified employee to administer classes if necessary	Allows inmates to participate in evidence based programs while in custody	Ongoing MRT services, individual counseling through North American Mental Health Services, and working with the jail to get more programs up and running.
	Offer classes in both North and South     County	<ul> <li>Assists Jail staff by providing constructive activities for detainees</li> </ul>	In progress
	Offer educational and mandatory services in the jail     Utilize iPads for GED prep and other school related services (e.g. high school diploma,	Lead to higher success of detainees completing classes if already started while in custody	Collaboration with Behavioral Health and NAMHS
	<ul> <li>adult education, workforce training)</li> <li>Allow inmates to begin statutorily mandated classes on iPads (DUI, DV,</li> </ul>	Provide educational opportunities that may assist detainees in gaining employment, and/or continuing education after reentry	In progress
	Parenting, etc )  Establish educational courses delivered by distance learning pathways (exp. Skype)  Establish face-to-face classroom	Detainees enrolled in classes would be motivators to each other and possibly other inmates not enrolled	In progress
	opportunities and safety protocols Research and Fund purchases of all devices and equipment required Research and deliver secured internet access	Identify software for education	In progress
Establish a plan for transportation of participants	Contact Lyft, ESTA, Town taxi companies for possible contract for transportation     MOU with Sheriff's Office and Probation for transportation	Establish MOU and/or contract for transportation of participants	Pending development and action
Establish Transitional	Search for available property for development and/or contract with existing developed housing     Collaborate with BH for probationers to use their	Gives probationers, PRCS, Mandatory Supervision clients a short-term housing alternative while they reintegrate with society	In progress - looking to create a contract/MOU with Bridport Indian Colony to rent a studio in Bridgeport.
Housing for Participates in North, Middle, and	traditional house for those individuals who meet their criteria. Research funding Establish guidelines for use of and length of use	<ul> <li>Offers them a sober living facility with other sober living individuals who they can use as a support system</li> </ul>	Currently refering probationers to BH to become candidates for their transitional housing.
South-County	of housing	More structure to those probationers who need it	In progress - providing a warm hand off from th reentry tream to the assigned officer has helped meet the probationer's needs.
		Transitional housing is developed     Residency rules are established	Pending development and action  Pending development and action
Community Advisory Board	Identify members with expertise in adult education within a correctional setting, domestic violence	Educating the community, building infrastructure for gathering community input	Pending development and action
Advisory Dodiu	prevention, workforce development, behavioral health issues, post-release reentry services, services for reentering persons, criminal and drug court, and law and policy related issues of the formerly incarcerated and crime survivors	<ul> <li>and representing the voices of the community</li> <li>Advising the CCP Executive Committee on best and evidence-based practices as well as the diverse community views about criminal justice reform and justice reinvestment</li> </ul>	Pending development and action
	Chamber of Commerce, business owners (Shell, DIV, Mountain), former clients, Wounded Warrior, Cerro Coso Community College     Research what this CAB will advise the Executive	Fostering the efforts of public and community- based agencies to work collaboratively, build trust while acknowledging inherent imbalances in authority	Pending development and action
	Committee	Executive Committee will be in charge of recruiting	Pending development and action

#### APPENDIX B, 3 (continued)

#### **Objectives: Strategies, Outcomes and Progress**

OBJECTIVES	STRATEGIES	OUTCOMES	PROGRESS
To Provide a Case Management	Complete variable identification     Staff appointed for probation data planning group (PDPG)	Variable identification to meet all needs	Probation variables identified, creating survey to be sent out to all other partners to identify other department variables
System that Meets All Partner's Needs	<ul> <li>Review Case Management systems that can query and meet expectations (WIN/IOS)</li> </ul>	<ul> <li>Established Probation Data Planning Group members</li> </ul>	Group members established within probation department
6	<ul> <li>Announce bid</li> <li>Select CMS, begin process migration, training, implementation</li> </ul>	Review of each bid and capabilities	Presentations from three CMS vendors, AutoMon, Tyler Supervision and Journal Technologies, received two proposals (bids). Working with LT. and Tyler Supervision to determine security of their CMS system and review capabilities
		Submitted bid	Negotiating with Tyler Supervision
		<ul> <li>Acquire a case management system through procurement</li> </ul>	In progress
To Determine Services Needing Data Tracking	Each department identifies evidence-based services     Identify each variable	Ensure relevant variables are identified and all groups and departments collaboratively agree	Creating survey to determine services needing tracking and identify variables to be tracked
To Identify Variables for	Identify placements used or will potentially use     Identify placements by service or diagnostic focus	A list of placements as well as those under contract	Erin V. started working on a list of placements
Placement Efficacy	<ul> <li>Identify variables to be followed (e.g., time placed, entry from drug court, etc.)</li> </ul>	A list of placements by diagnosis	In progress
Flacement Emcacy	Identify Placement Team	<ul> <li>A list identifying all variables in EBP services as well as those collaboratively identified</li> </ul>	In progress
		Placement Team/Adult Multidisciplinary Team	MDT - Team has been identified and has been
		To design a system to inform outcomes of placements	meeting regularly In progress
To Design a Qualitative and	Create an exit survey     Create a viable, repeatable method to acquire	Design a qualitative and quantitative survey of probationer's experience	Pending development and action
Quantitative Assessment of	information  Design procedure to ensure consistency of application Training to be conducted on survey procedure	Design and implement training for administering surveys     Completed procedure	Pending development and action
the Probationer's Experience	Haining to be conducted on survey procedure	Ensure data acquired is compatible with new CMS system	Identifying capabilities of new CMS
To Determine	To determine variables needed of reentry offenders	Variables identified	In progress
Reentry Population	To determine office of responsibilities to enter data and time required	<ul> <li>Roles, responsibilities and actions are identified in MOU</li> </ul>	In progress
Profile	Establish MOU if necessary     Identify a system to enter reentry information	<ul> <li>Variables are entered in compliance with the MOU or other agreement</li> </ul>	Pending development and action
		A system is in place that allows for a profile be developed for those involved with reentry	Pending development and action
Establish a Data	Identify committee members that leads data use,	Committee members identified	Members Identified
Committee	systemic needs, and policy discussions specific to reentry - Probation Data Planning Group • Procedure to be developed for acquisition and	<ul> <li>Procedure and Areas of responsibilities prepared collaboratively</li> </ul>	In progress
	entry of data  Any necessary intergovernmental agreements or	<ul> <li>Memos of Understanding or other Agreements in place</li> </ul>	Pending development and action
	MOU	<ul> <li>A committee is identified that oversees data and usage</li> </ul>	In progress

#### 10. Determine reentry population profile.

The Mono County reentry program and team is within its first year of operation. Currently, the team has identified the variables to be quantified and the roles, responsibilities, and actions of each of the reentry team members. This information is being used to create the system that will allow Mono County to create the reentry population profile. Mono County is currently in the data gathering stage of this objective.

#### 11. Establish an ongoing data committee.

Mono County established a data committee and assigned responsibilities to committee members. The purpose of the data committee is to gather all the quantifiable data from all CCP justice partners and teams, assemble the data into a readable format, and interpret the data to ensure that CCP is meeting their goals and objectives.

#### BUDGET

Fiscal year 2020-2021 uncertainty due to the pandemic and how it would affect the 2011 Realignment revenues meant adopting a conservative budget that would continue to provide for Public Safety Officer Salaries and Benefits, Inmate Medical needs, Deputy Probation Officer Salaries and Benefits, Drug and Alcohol Treatment Program and Electronic Monitoring Services. The adopted budget also focused on the first four objectives in our Public Safety Realignment Report. Below is a list of the objectives and outcomes that were supported by the allocation of funding in this budget year.

- Objective 1 Create a Multidisciplinary Reentry Team for the purpose of preparing a case plan before and during reentry. Outcomes identified that were supported by the adopted budget were
  - A. Software identified for sharing of information while maintaining security of information \$30,000.
- 2. Objective 2 Create Collaborative Reentry Plan. Outcomes identified that were supported by the adopted budget were
  - A. Offer educational and mandatory services while in custody \$18,250.
- Objective 3 Establish a plan for transportation of participants. Outcomes identified that were supported by the adopted budget were
  - A. Establish plan for the transportation of participants \$5,000.
- Objective 4 Establish Transitional housing for participants.
   Outcomes identified that were supported by the adopted budget were
  - A. Provide participants a short-term housing alternative while they reintegrate with society \$8,000.

As our Multidisciplinary Team worked with reentry participants to determine the level of assistance needed and the services they required, it became apparent that there is an increasing need for a Mental Health Treatment Program. Moving forward into fiscal year 2021-2022 adopted budget, an allocation was made to contract for telepsychiatry services. The Reentry Mental Health Treatment Program has been allocated \$100,000 for psychological evaluations, mental health evaluations and clinical counseling both during detainment and after reentry into the community.

#### Mono County CCP-AB109 F/Y 2020/21 Adopted Budget

	USE/PROJECT	AMOUNT		
Behavioral Health	Alcohol & Drug Program	\$25,000.00		
Probation	DPO Salaries & Benefits	\$271,000.00		
Probation	Electronic Monitoring	\$7,500.00		
Sheriff's Office	PSO Salaries & Benefits	\$173,720.00		
Sheriff's Office	Re-entry Coordinator	\$36,000.00		
Sheriff's Office	In Custody Medical	\$40,000.00		
Probation	Re-entry Case Management System	\$30,000.00		
Sheriff's Office	In Custody Online Education Services	\$18,250.00		
Probation	Transportation Services	\$5,000.00		
Probation	Short-term Housing	\$8,000.00		
Probation	Realignment Report Production Costs	\$3,900.00		
TOTAL	TOTAL \$618,370.00			

#### Mono County CCP-AB109 F/Y 2021/22 Adopted Budget

	USE/PROJECT	AMOUNT
Behavioral Health	Alcohol & Drug Program	\$25,000.00
Probation	DPO Salaries & Benefits	\$284,550.00
Probation	Electronic Monitoring	\$10,000.00
Sheriff's Office	PSO Salaries & Benefits	\$182,406.00
Sheriff's Office	Re-entry Coordinator	\$43,200.00
Sheriff's Office	In Custody Medical	\$40,000.00
Probation	Re-entry Mental Health Treatment Program	\$100,000.00
TOTAL		\$685,156.00

#### CONCLUSION

Over the past year, Mono County CCP has continued to expand services to justice involved persons overcoming some of the challenges that exist by being a small but expansive rural county. The COVID-19 pandemic fostered many opportunities that did not previously exist, such as expanding tele-medicine and mental health services. Our ability to utilizes these services and a broader scale allowed us to offer more extensive services that were not previously available. Mono County CCP recognizes the ongoing nature of CCP's rehabilitative efforts and will continue to unitize evidence-based practices to meet the needs of each justice involved person.

In the upcoming year, the Mono County CCP will increase reentry services within the jail population by expanding educational and training services to those incarcerated individuals. We will continue working on obtaining transitional or emergency housing for justice involved persons by working with housing agencies and Mono County to make this housing more accessible to those in need of emergency housing. A priority in the next year is to work on more stable transportation options to persons in more rural parts of Mono County to ensure they have access to the programs and classes identified in their individualized plans.