



## **SPECIAL MEETING MINUTES**

### **BOARD OF SUPERVISORS, COUNTY OF MONO**

### **STATE OF CALIFORNIA**

MEETING LOCATION Mammoth Lakes Suite Z, 437 Old Mammoth Rd.,  
Suite Z, Mammoth Lakes, CA 93546

### **Special Meeting**

### **August 11, 2016**

9:00 AM Meeting Called to Order by Chairman Stump.

*Supervisors Present: Alpers, Corless, Fesko, Johnston and Stump.*  
*Supervisors Absent: None.*

*Break: 10:26 a.m.*  
*Reconvene: 10:44p.m.*  
*Lunch: 12:23 p.m.*  
*Reconvene: 1:30 p.m.*  
*Break: 3:01 p.m.*  
*Reconvene: 3:12 p.m.*  
*Adjourn: 4:57 p.m.*

Pledge of Allegiance led by Supervisor Corless.

#### **Chairman Stump:**

- Introduced Supervisor elect Bob Gardner, in attendance at today's meeting.

The Mono County Board of Supervisors stream all of their meetings live on the internet and archives them afterward. To listen to any meetings from June 2, 2015 forward, please go to the following link: <http://www.monocounty.ca.gov/meetings>

**1. OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD**  
*No one spoke.*

**2. AGENDA ITEMS**

**A. [Strategic Planning Update](#)**

Departments: CAO (Leslie Chapman, Megan Mahaffey) - Receive update about the 2016/2017 focus areas supported by the 2015 Mono County Strategic Plan Framework.

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**Action: None.**

**Leslie Chapman:**

- Gave brief introduction to today's meeting/agenda, how process would go.
- Not deciding a budget today.
- Each Department will have a chance to speak to the board about their department's needs.

**Megan MaHaffey (power point will be posted online):**

- Strategic Plan adopted in 2015
- Since framework adopted, struggled with how do we get to this Best Mono Imaginable
- There was a mid-year budget update
- Strategic Planning Tool
- In March, 2016 held a Board Workshop which produced the following focus areas:
  - Collaborative Solutions
  - Economic Base
  - Environmental Sustainability
  - Infrastructure
  - Public Safety
  - Mono best place to work
- Produced One Page Summary of Collaborative Solutions:
  - Economic Base
  - Infrastructure
  - Public Safety
  - Environmental Sustainability
  - Mono Best Place to Work
- Next Step: Create Measurements to track progress:
  - Promote a strong diverse economy
  - Protect natural resources & enhance public access
  - Understand & address community needs
  - Embrace and reward innovation
  - Effectively use resources
  - Workforce, workplace, wellness
  - Strengthen county culture

**General Supervisor Comments/Discussion:**

- Need to address negative effects of wildlife on people, not just the other way around.
- Thinks the one page summary is well put together and makes things easily understandable.
- General Discussion about term "Rech-Tech" and enhancing it a little. (Megan to alter language on summary page.)
- Department of Public Health, Community Wellness issue – not well represented by summary sheet. Discussion on ways to address. May need another collaborative solution?

**Janet Dutcher:**

- Finance and HR are not necessarily goal driven on strategic plan but without them all goals IN strategic plan could not be accomplished.

**General Comments/Questions by following Public Member(s):**

- John Peters

**Leslie Chapman:**

- She thinks issues Lynda Salcido is concerned about could be addressed under Public Safety.
- She cautions against changes to Strategic Plan unless it's done right now; she wants to see Department's focus on set areas for a year.
- She doesn't want to lose sight of amazing work done by departments; there is a lot going on.

**B. Budget Workshop**

Departments: CAO, Finance

(Leslie Chapman, Janet Dutcher) - Overview of the FY 2016-17

Department Requested Budget presented by Janet Dutcher with subsequent

discussion about each department's work plan and budget details, along with input from departments and opportunity for the Board to ask questions, consider alternatives and provide input into the FY 2016-17 final budget. Budget workshop documents can be accessed online by following this link:

<http://www.monocounty.ca.gov/auditor/page/2016-17-budget-workshop>

**Action:** None.

**Janet Dutcher (power point to be posted on the web):**

- She introduced new terms; ongoing work effort between Finance, Departments and the Board.
- Gave overview of the budget process; definition and framework: What, How, Do It, Did We?
- Budget Formula: current vs. proposed.
- Revenue: \$64,492,000; Expenditures: \$70,325,000; Carryover: (\$5,833,000).
- General Fund Discussion; Spending.
- Department Requested (budget deficit): (\$4,320,000); Carryover Available for Spending: \$3,807,000; BUDGET IMBALANCE: (\$513,000).
- Discussion of balancing strategies.
- Next steps: CAO recommended budget, publish budget (8/26), public hearings (9/6-7), adopt budget.
- One time vs. ongoing expenses: not that we can't identify them, it just currently takes a lot of time. A matrix will be created to help make this process easier.

**Leslie Chapman:**

- Gave explanation of carryover amounts and how furloughs affected this year's budget.
- We are seeing an economic recovery after saving for a couple years – we're in a juncture to do better planning, start earlier, and start working on inverted pyramid.
- As economy improves, gives flexibility as far as precision. If you stick true to budgeting principles and using pyramid – better able to weather the storm.
- Discussion about Town Hall meetings – gave overview of what happened at meetings. Although not well attended, there were still a lot of great ideas generated.
- Discussion about Coffee with CAO (both Mammoth and Bridgeport) – they had good comments, suggestions and ideas.
- Money game summary.

**Supervisor Stump:**

- Asked about carryover projects.
- Furlough questions; doesn't want to be frivolous about any savings generated by these. The employees gave a lot.

**Supervisor Johnston:**

- Asked about vehicle/transportation.
- General public complaint: unfunded liabilities. However, Mono County is on top of these liabilities.

**Supervisor Fesko:**

- At some point we hope to not need the \$3,800,000 to balance the budget; may take several years.
- Responsible thing is to not assume that our economy will keep improving indefinitely.

**DEPARTMENT PRESENTATIONS:**

- Each department gave overview of their requested 16-17 budgets, incorporating their work plans and how it links back to strategic focus areas.
- If applicable, departments gave explanations if budget unit's net cost increased significantly over the amended 2016 budget.
- Supervisors made general comments; asked questions.

For specific details/comments given for any one department, please refer to video which will be posted to <http://www.monocounty.ca.gov/meetings> upon the conclusion of the meeting.

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1. Social Services – Kathy Peterson
  - Speakers: Robin Roberts, Supervisors
2. Behavioral Health – Robin Roberts
  - Speakers: Tim Kendall, Supervisor Johnston, Supervisor Corless, Bob Gardner,
3. Public Health (and paramedics) – Lynda Salcido
  - Speakers: Louis Molina, Bob Rooks (for medics), Supervisor Johnston, Supervisor Stump,
4. Animal Control – Angelle Nolan
  - Speakers: Supervisor Johnston, Supervisor Fesko
5. Public Works – Jeff Walters
  - Speakers: Paul Roten, Joe Blanchard, Supervisor Johnston, Peter Chapman, Leslie Chapman, Janet Dutcher, Supervisor Stump, Tony Dublino
6. Sheriff – Ingrid Braun
  - Speakers: Supervisor Fesko, Janet Dutcher, Supervisor Johnston
7. District Attorney – Tim Kendall
  - Speakers: Supervisor Johnston
8. Probation – Karin Humiston
  - Speakers: Supervisor Corless
9. Assessor – Barry Beck
  - Speakers: Supervisor Fesko, Supervisor Johnston, Supervisor Stump
10. Clerk-Recorder – Bob Musil
  - Speakers: Supervisor Corless, Supervisor Johnston, Bob Gardner
11. Community Development – Scott Burns
  - Speakers: Supervisor Johnston
12. Information Technology – Nate Greenberg
  - Speakers: Supervisor Johnston, Bob Gardner, Supervisor Stump
13. Economic Development – Alicia Vennos (THIS PRESENTATION WAS SKIPPED)
14. County Counsel – Stacey Simon
  - Speakers: Supervisor Stump
15. Finance – Janet Dutcher
  - Speakers: Supervisor Johnston, Jane Dutcher, Leslie Chapman, Supervisor Fesko
16. CAO – Leslie Chapman
  - Speakers: Dave Butters, Jay Sloane, Supervisor Corless,

**NEXT STEPS:**

- Gap needs to be cut; need to use some of the strategies that Janet showed previously.
- Budget team will go back through departments and do some nitpicking.
- Going to come back to Board with balanced budget on September 6<sup>th</sup>.
- Asked Board to review Policy Items and decide what they can/can't live with.
- Will ONLY have budget hearings on agenda.

**ADJOURN: 4:57 p.m.**

ATTEST

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FRED STUMP  
CHAIRMAN

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SHANNON KENDALL  
ASSISTANT CLERK OF THE BOARD