

January 20, 2015

Regular Meeting

Item #9b

Board of Supervisors

Highway 6 Safety

Improvements

Chalfant Valley Community Service Fire District

Fire Protection • Emergency Medical Service

215 Valley Road • Chalfant Valley, California 93514
(760) 873-5402



January 13, 2015

Honorable Fred Stump
Mono County District 2 Supervisor
P.O. Box 715
Bridgeport, CA 93517

Supervisor Stump:

On behalf of the Chalfant Valley Fire Protection Community Services District Board, I'm writing this letter to express the Boards full support to implement a left turn lane from State Highway 6 onto Chalfant Road and a corresponding effort to reduce the speed limit on Highway 6 through our community to facilitate a pedestrian crosswalk. Each Board member expressed close calls that they themselves experienced, as a result the Board voted unanimously to support these efforts and see these public safety improvements come to fruition.

With the advent of northern Nevada's new business park and its expansion, Highway 6 has become one of the efficient trucking routes to Southern California. Correspondingly an increase in vehicular traffic especially commercial truck traffic has been observed. Therefore the need for these two safety measures is even more paramount for the security of our residents, neighbors, and visitors to our region.

Thank you for your continued efforts and please let us know if there is anything that our Department can do to improve public safety.

Sincerely

A handwritten signature in black ink that reads "Rodger B. Thompson".

Rodger B. Thompson
Chairman CVFPCSD

96

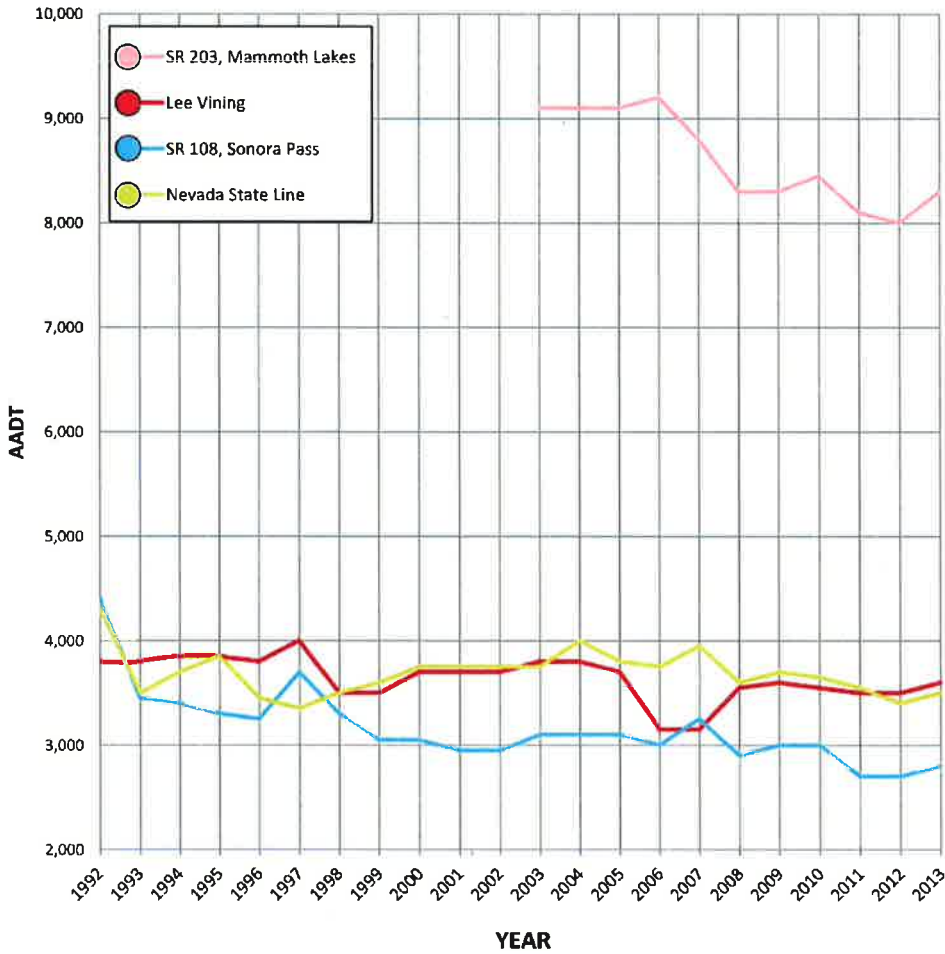
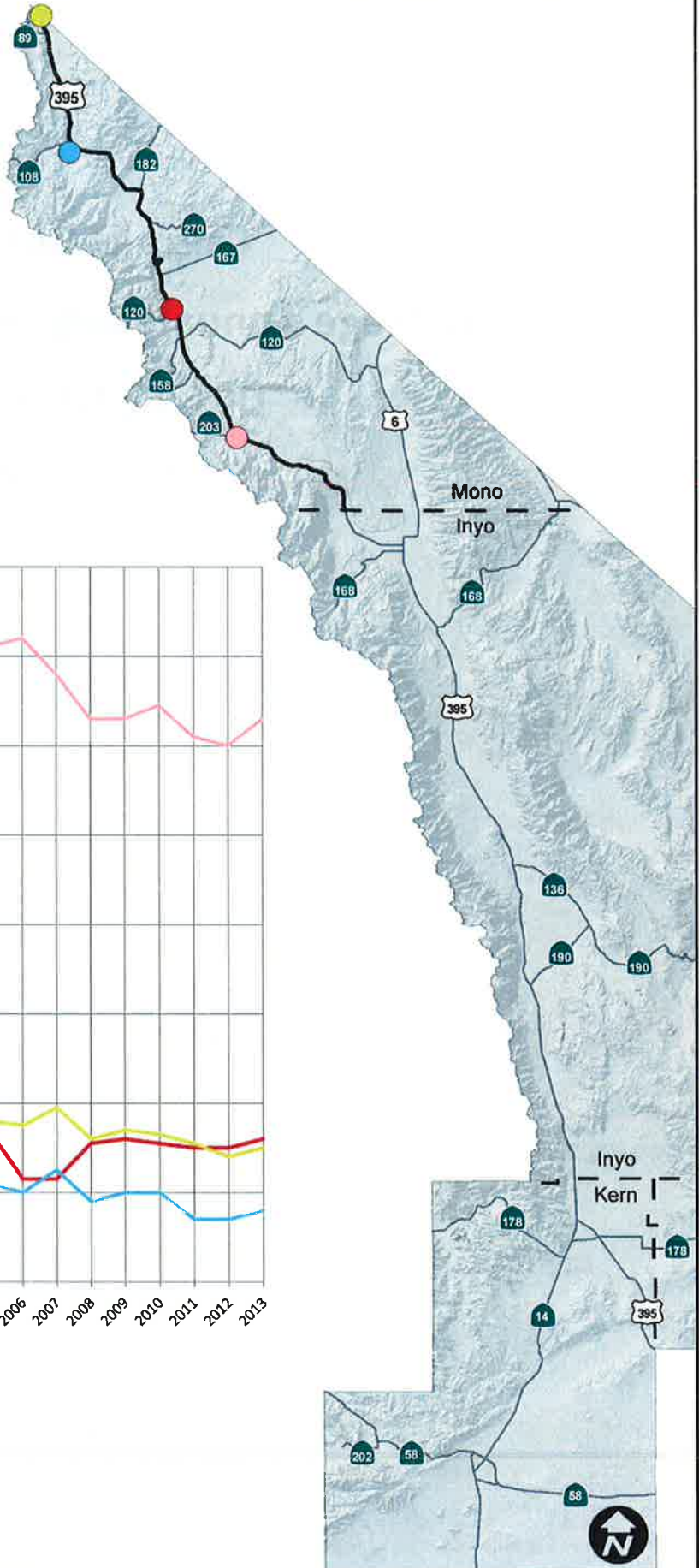
Caltrans District 9
Average Annual Daily Traffic Count Data
US 395, US 6, SR 14
1992 to 2013

January 12, 2015

AADT for US 395, Mono County 1992 to 2013

Average Annual Daily Traffic - the total traffic volume for the year divided by 365 days. Counts are taken at designated stations by inductive loop detectors.

Actual count station locations vary from the legend descriptions.



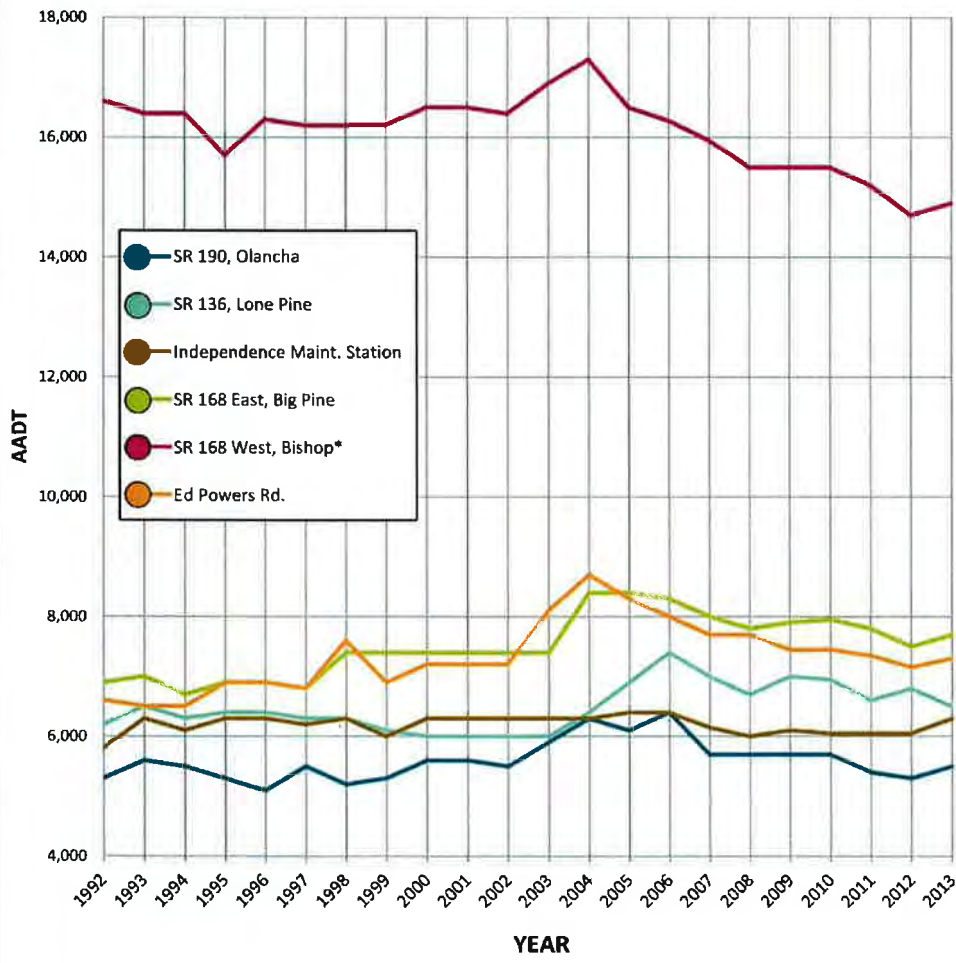
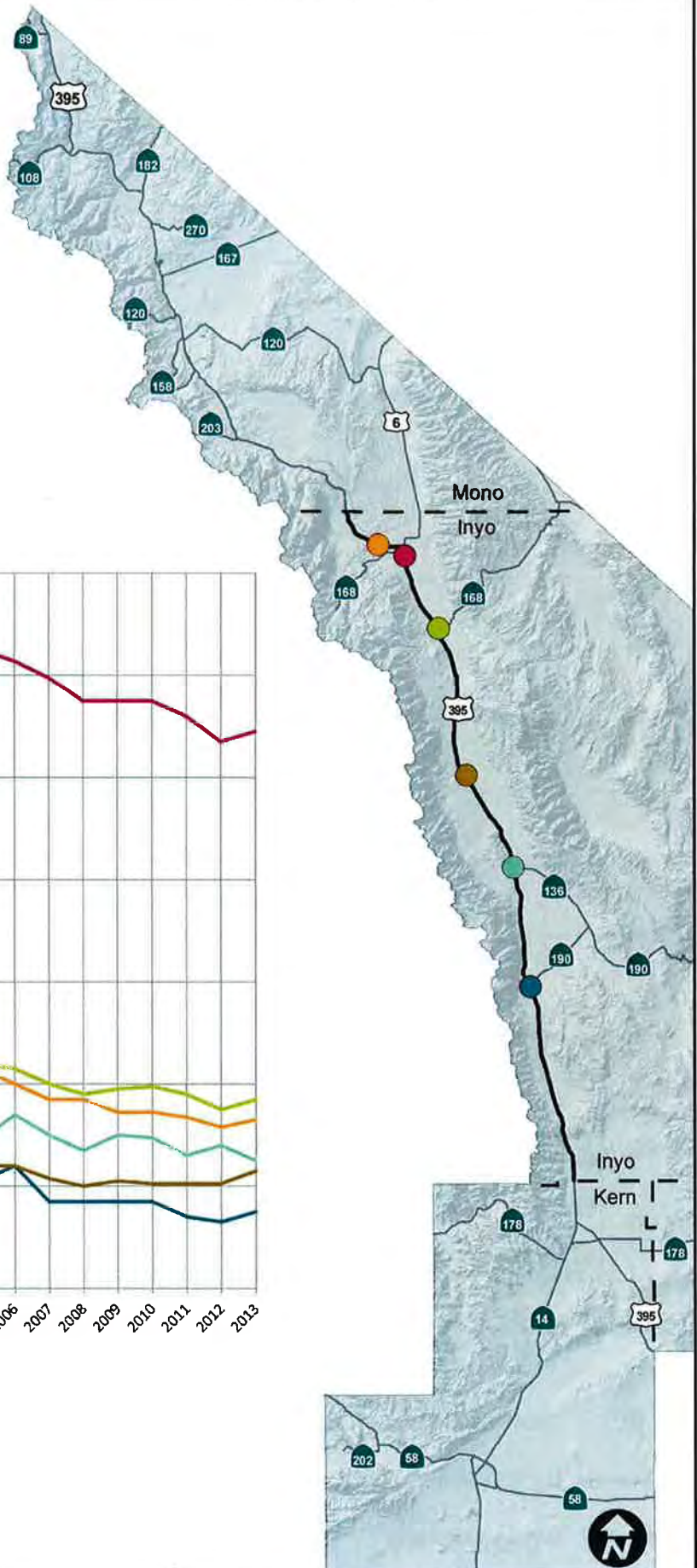
- Count Station
- US 395 (Mono)
- District 9 Highway

AADT for US 395, Inyo County 1992 to 2013

Average Annual Daily Traffic - the total traffic volume for the year divided by 365 days. Counts are taken at designated stations by inductive loop detectors.

Actual count station locations vary from the legend descriptions.

*AADT estimated for 2006

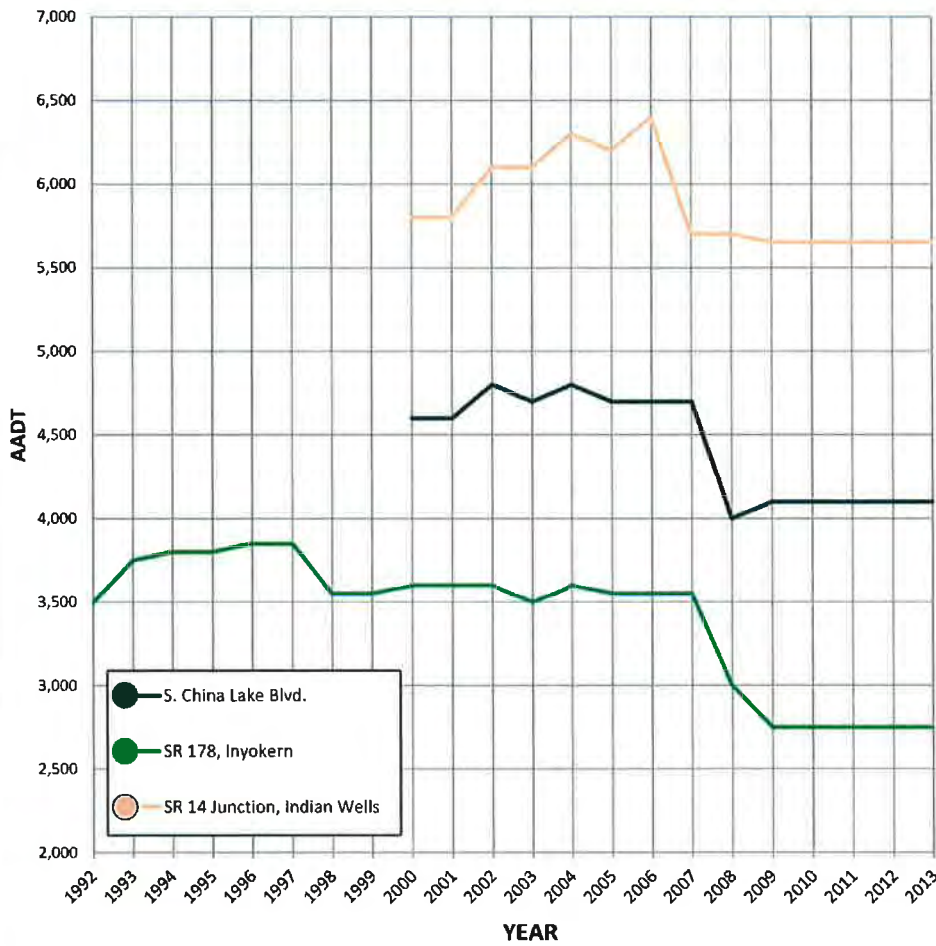
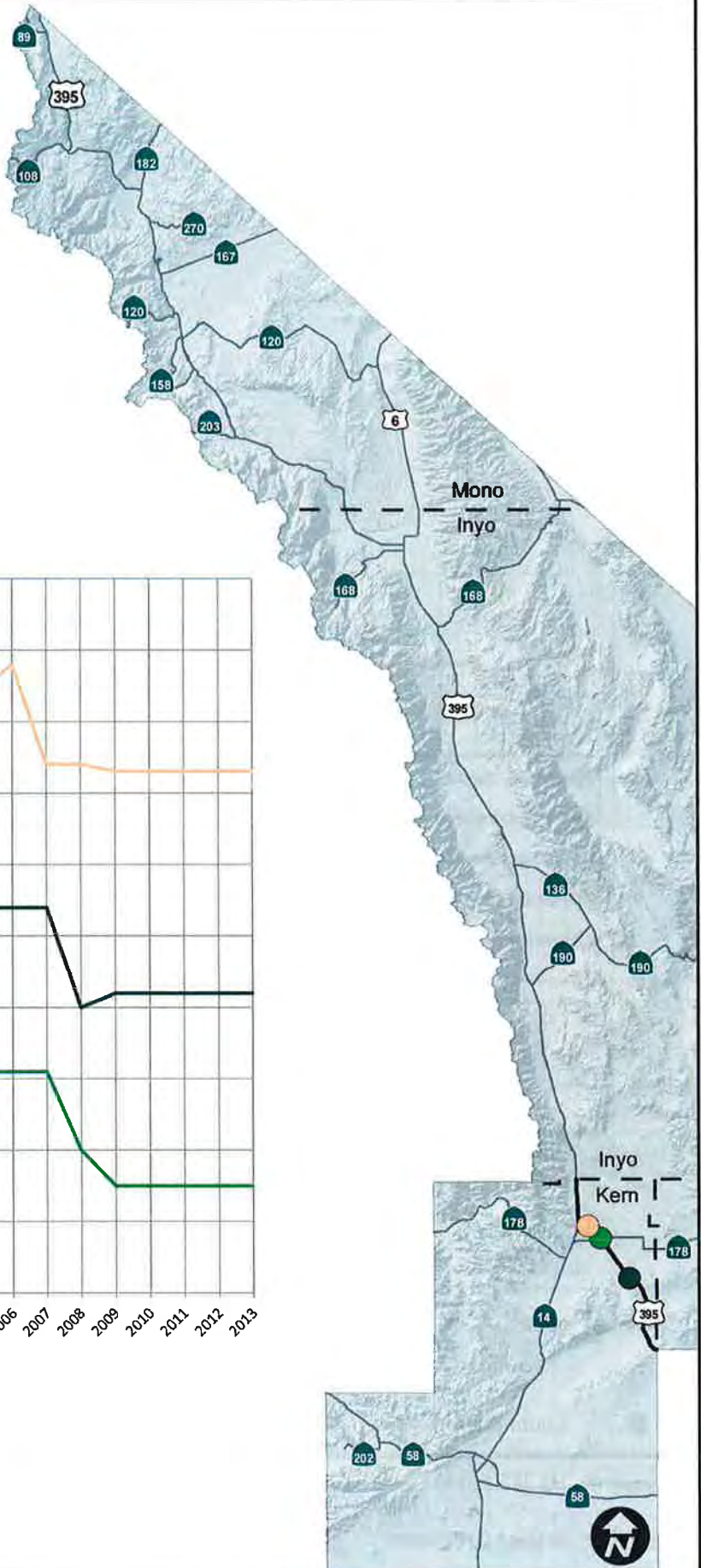


- Count Station
- US 395 (Inyo)
- District 9 Highway

AADT for US 395, Kern County 1992 to 2013

Average Annual Daily Traffic - the total traffic volume for the year divided by 365 days. Counts are taken at designated stations by inductive loop detectors.

Actual count station locations vary from the legend descriptions.



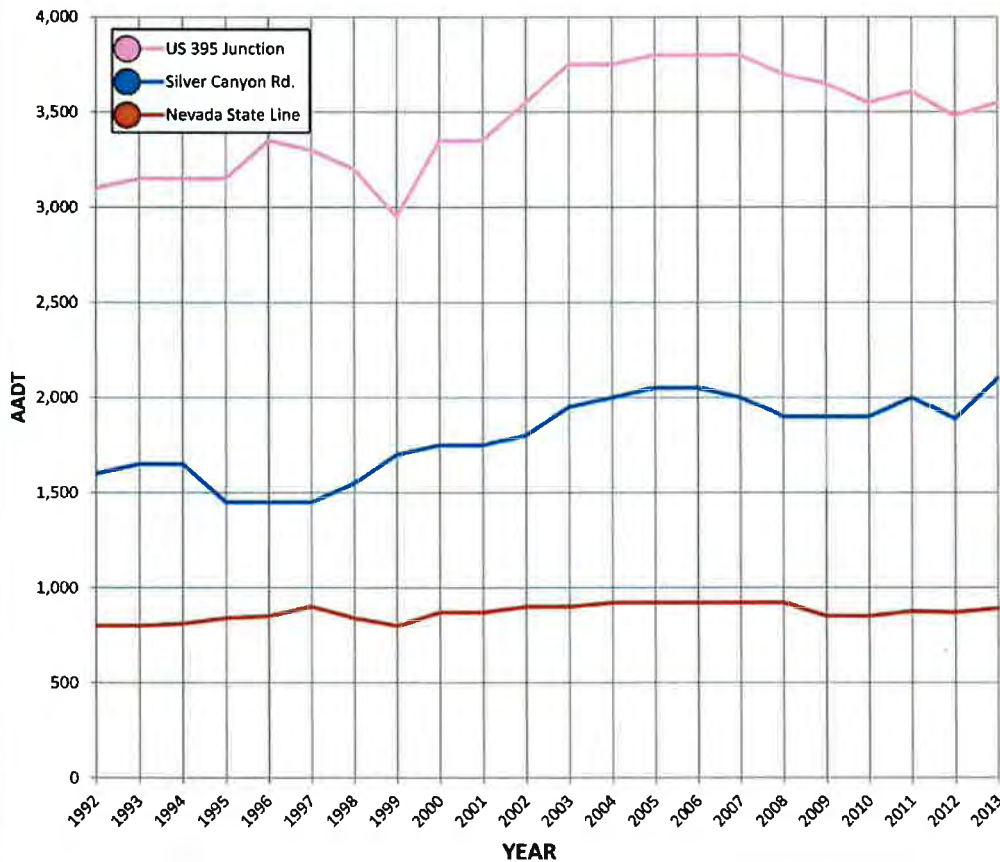
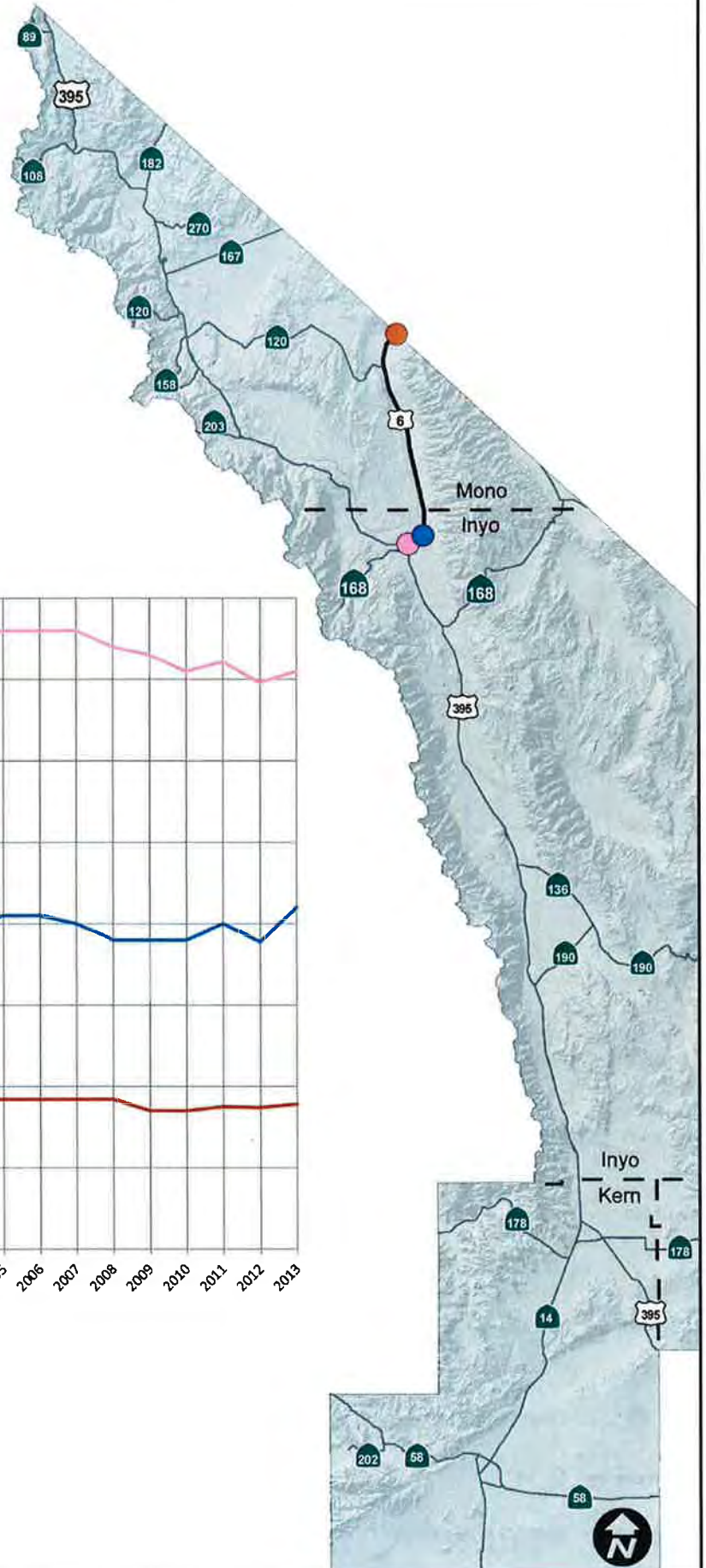
- Count Station
- US 395 (Kern)
- District 9 Highway



AADT for US 6, District 9 1992 to 2013

Average Annual Daily Traffic - the total traffic volume for the year divided by 365 days. Counts are taken at designated stations by inductive loop detectors.

Actual count station locations vary from the legend descriptions.

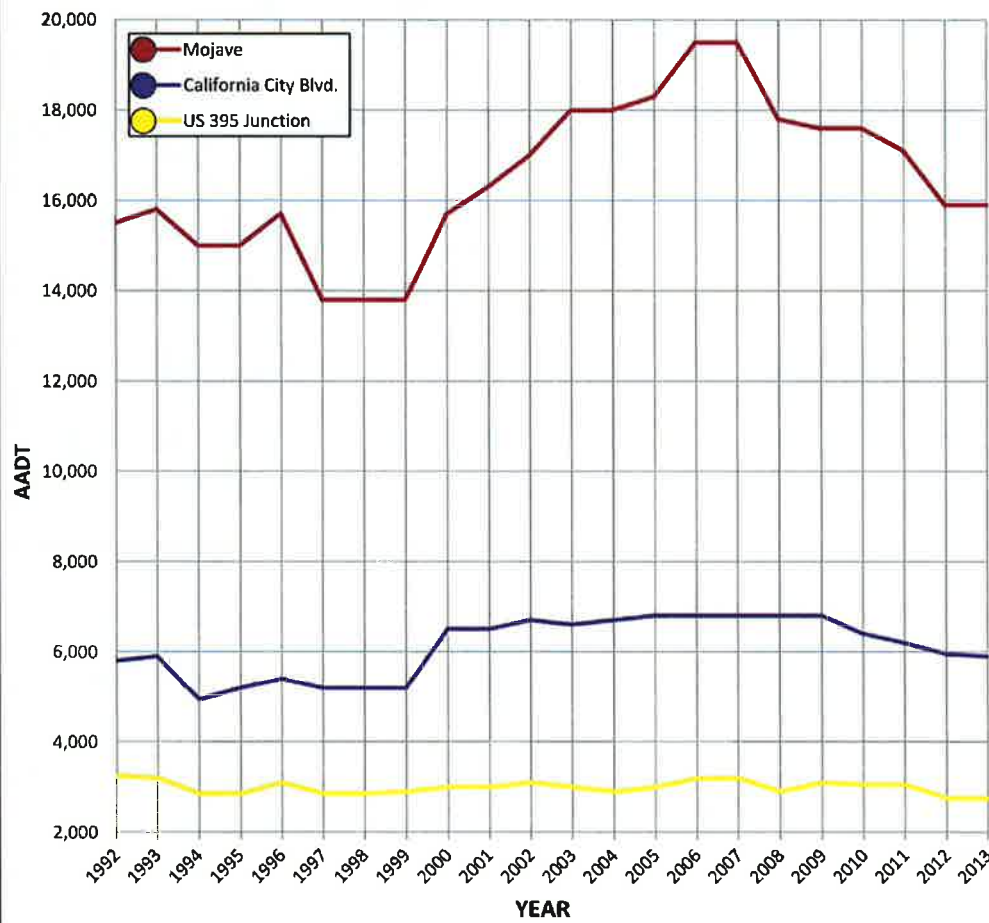


- Count Station
- US 6
- District 9 Highway

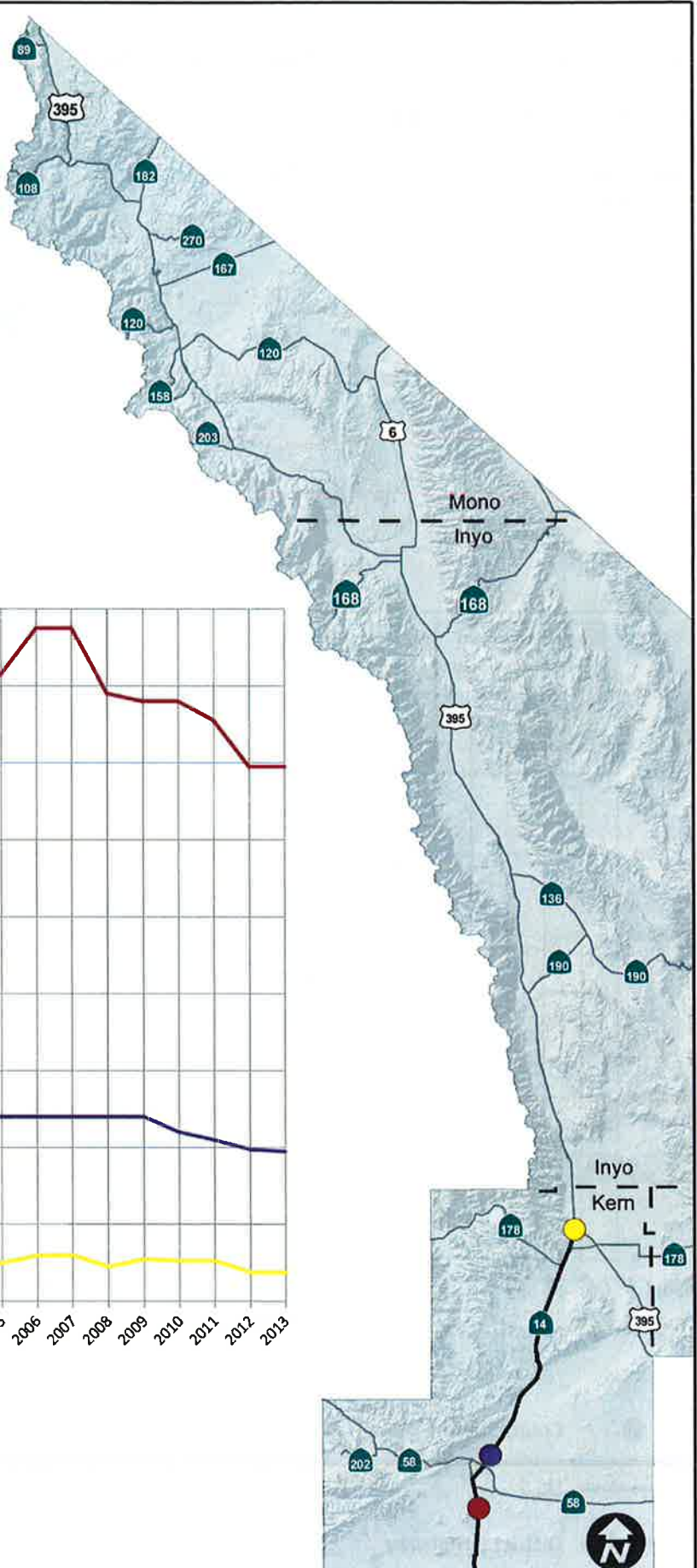
AADT for SR 14, District 9 1992 to 2013

Average Annual Daily Traffic - the total traffic volume for the year divided by 365 days. Counts are taken at designated stations by inductive loop detectors.

Actual count station locations vary from the legend descriptions.





- Count Station
- SR 14
- District 9 Highway

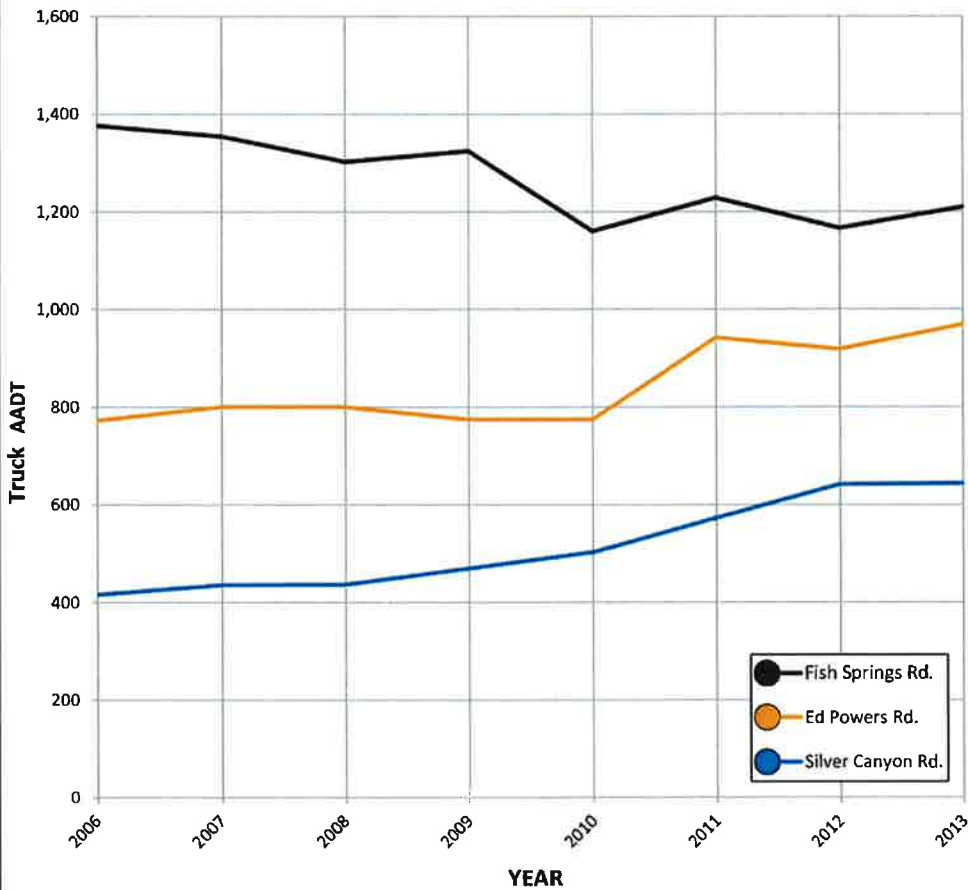







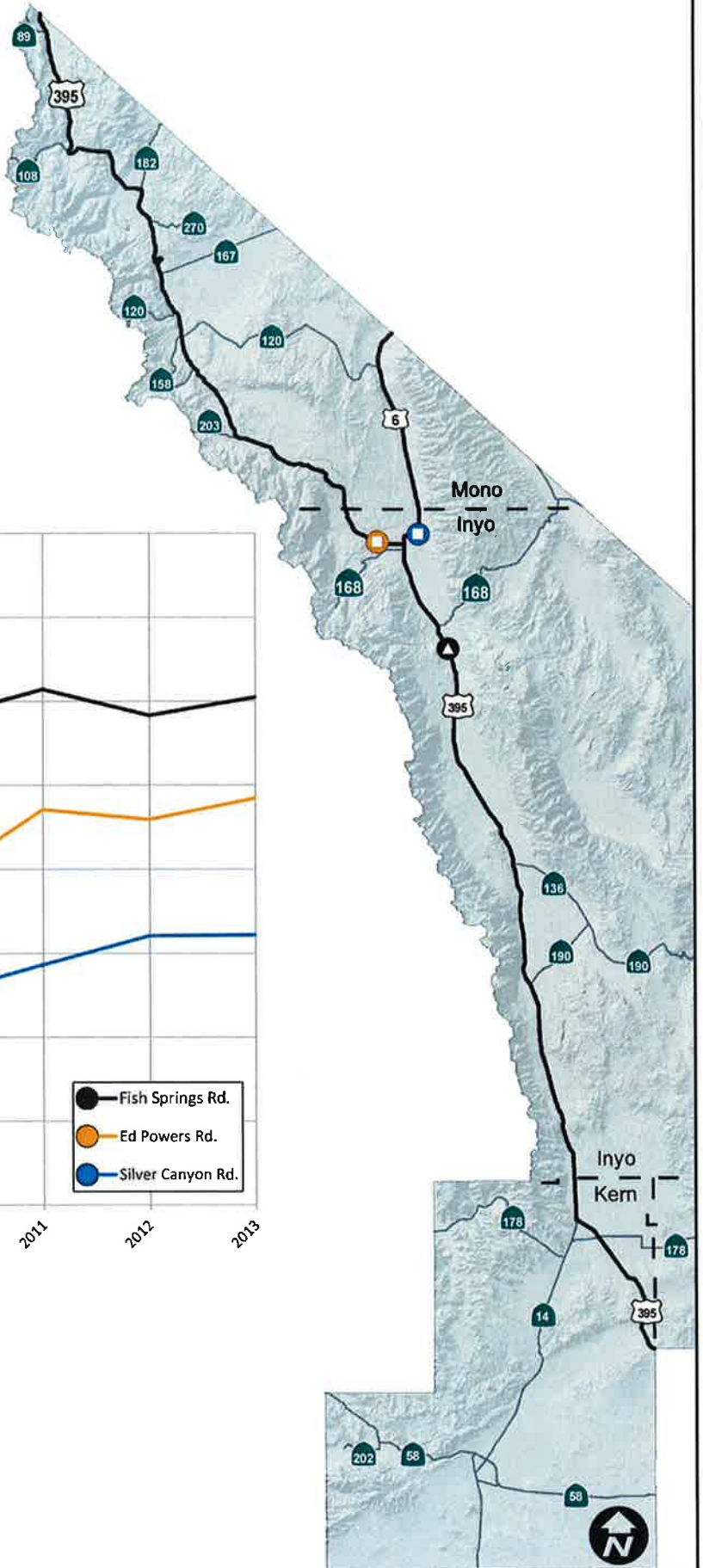
Truck AADT for US 395 & US 6, District 9 2006 to 2013

Truck Average Annual Daily Traffic - the total truck traffic volume for the year divided by 365 days. Counts are taken at designated stations by weigh-in motion devices  and Piezoelectric BL Traffic Sensors .

Actual count station locations vary from the legend descriptions.



-  Count Station
-  US 395/US 6
-  District 9 Highway



January 20, 2015

Regular Meeting

Item #9c

CDD

**Authorization to
Apply for the Energy
Partnership
Program Grant**



Mono County Facilities

- District 2 Road Shop - 25574 Highway 6
- District 2 Road Shop #2 - 25574 Highway 6
- District 2 Road Shop #3 - 25574 Highway 6
- District 2 Road Shop Storage Shed #1 - 25574 Highway 6
- District 2 Road Shop Storage Shed #2 - 25574 Highway 6

- Benton and Ida Lynn Community Centers - 58869 Highway 120
- Senior Center - 58869 Highway 120
- Ida Lynn Park - 85 Highway 120

- 40 Christie Lane - 40 Christie Lane



Mono County Facilities

Hospital / Health Dept. - 221 Twin Lakes Road
Hospital / Health Dept. - Garage 221 Twin Lakes Road
Hospital / Health Dept. - Workshop Bldg 221 Twin Lakes Road
Medic 7 - 193 Twin Lakes Road

Courthouse Annex #2 - 25 Bryant Street

Courthouse - 278 Main Street

MCSO Jail and Administration - 25 Emigrant Street

Courthouse Annex #1 - 74 North School Street
Library - 74 North School Street

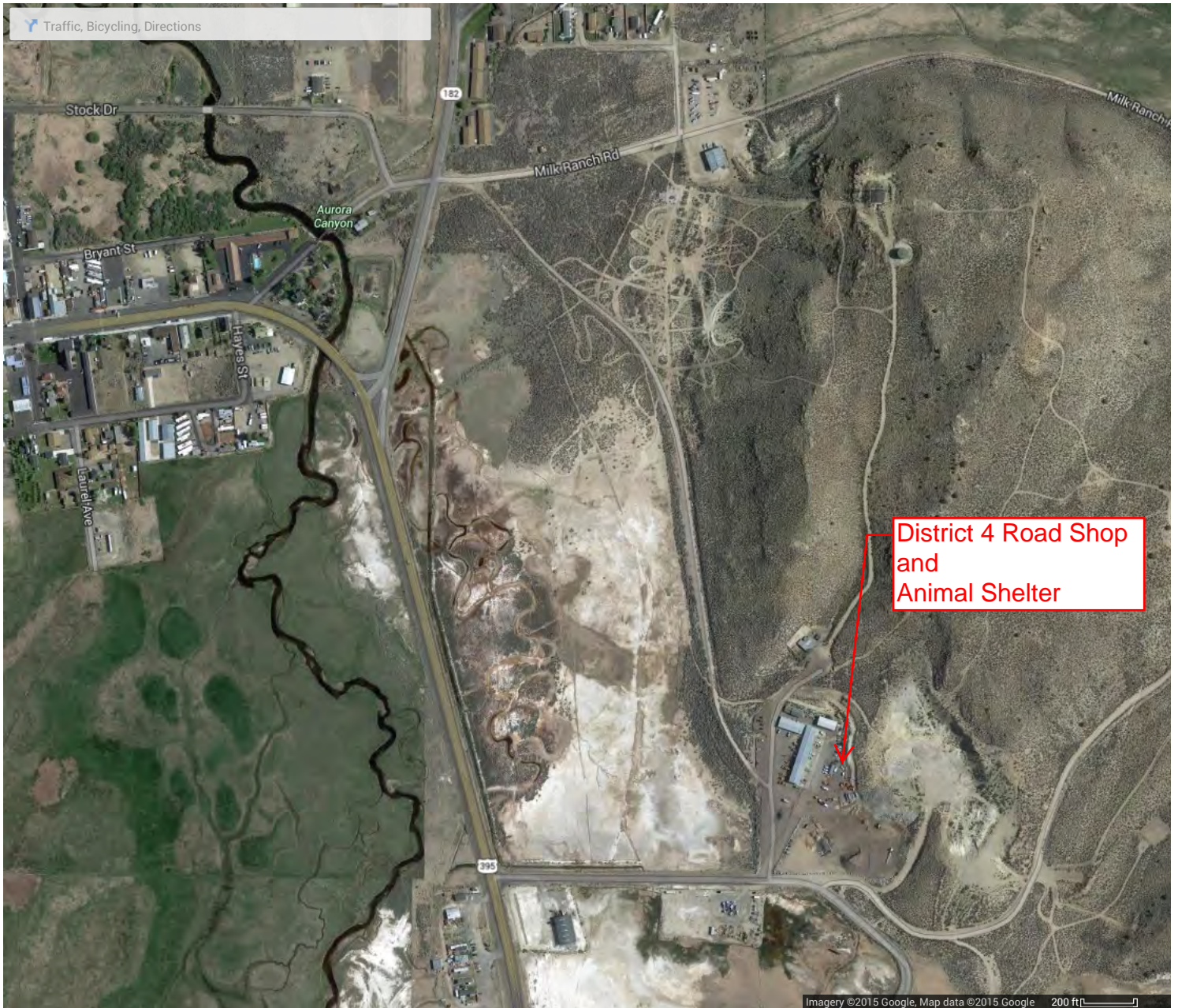
Social Services - 137 Emigrant Street
Senior Center - 123 Emigrant Street

Memorial Hall 73 North School Street

Probation Department 57 Bryant Street

Park 121 Emigrant Street
Museum 129 Emigrant Street

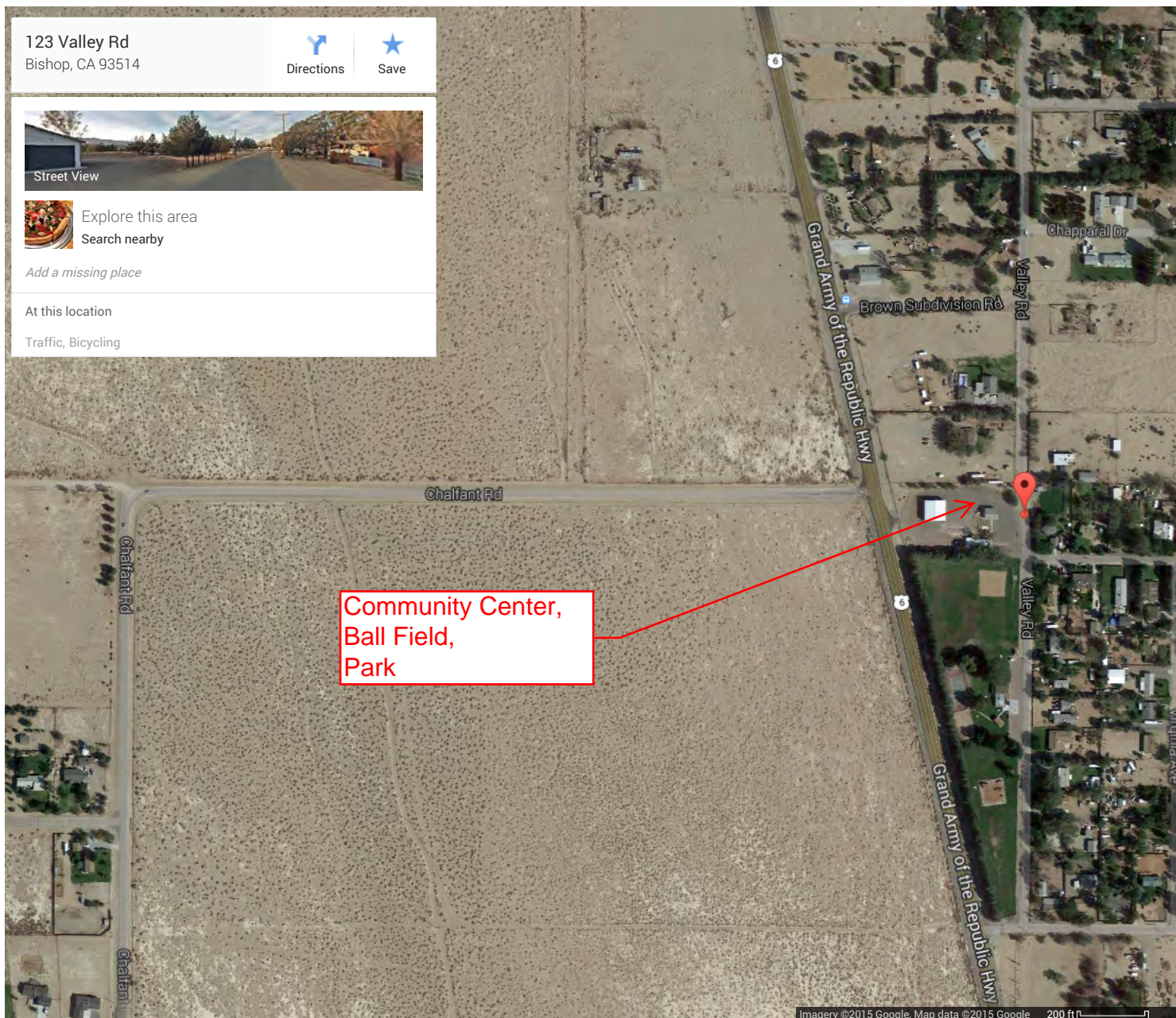
Old Morgue 38 Bryant Street



Mono County Facilities

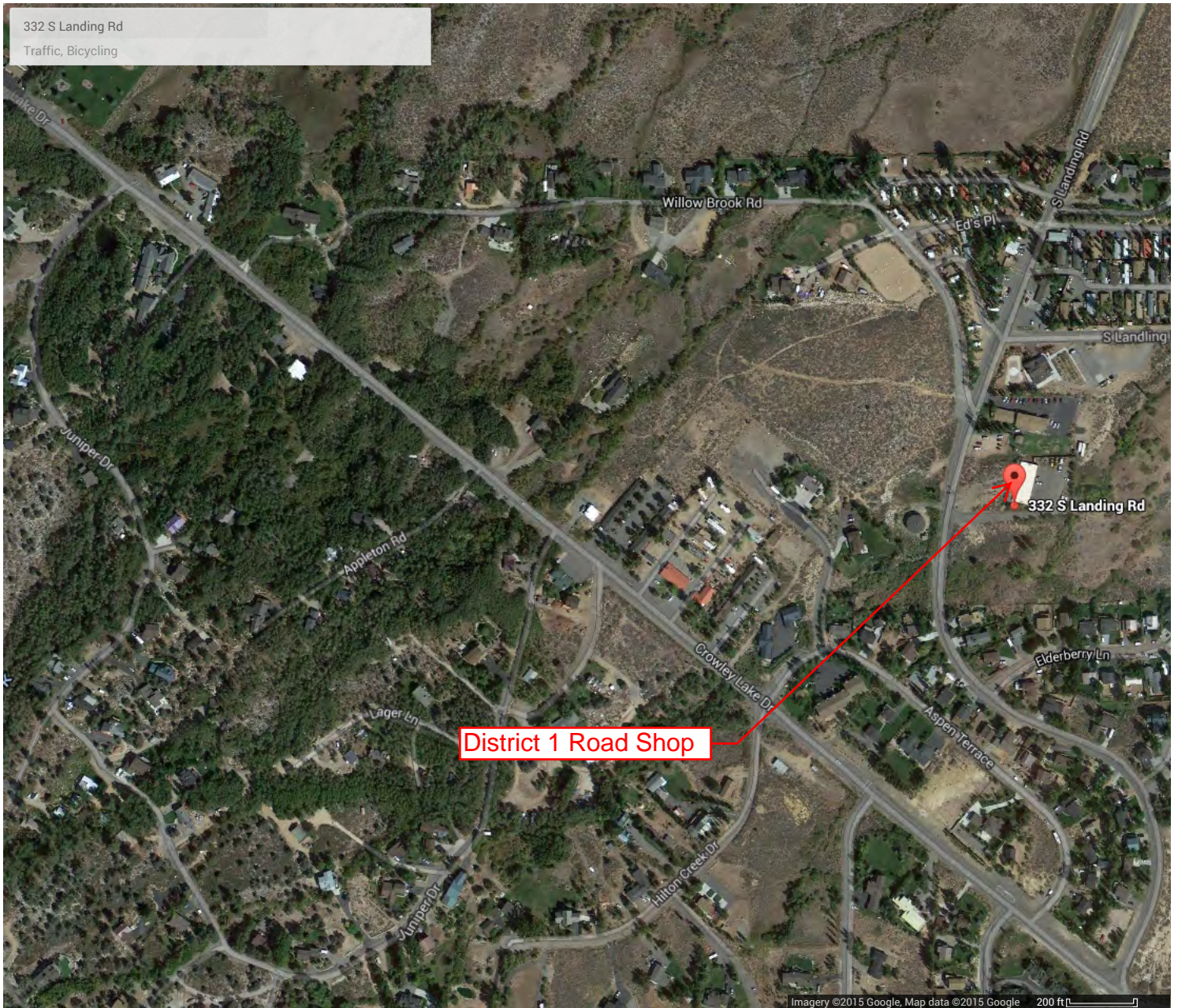
- District 4 Road Shop / Warehouse 207 Jack Sawyer Road
- District 4 Road Shop / Warehouse - Road Crew Office 207 Jack Sawyer Road
- District 4 Road Shop / Warehouse - Parks & Rec Bldg 207/201 Jack Sawyer Road
- District 4 Road Shop / Warehouse - Parks & Rec Bldg Warehouse 207 Jack Sawyer Road
- District 4 Road Shop / Warehouse - Shop Building 207 Jack Sawyer Road
- District 4 Road Shop / Warehouse - Tire Storage Warehouse 207 Jack Sawyer Road

Animal Shelter 197 Jack Sawyer Road



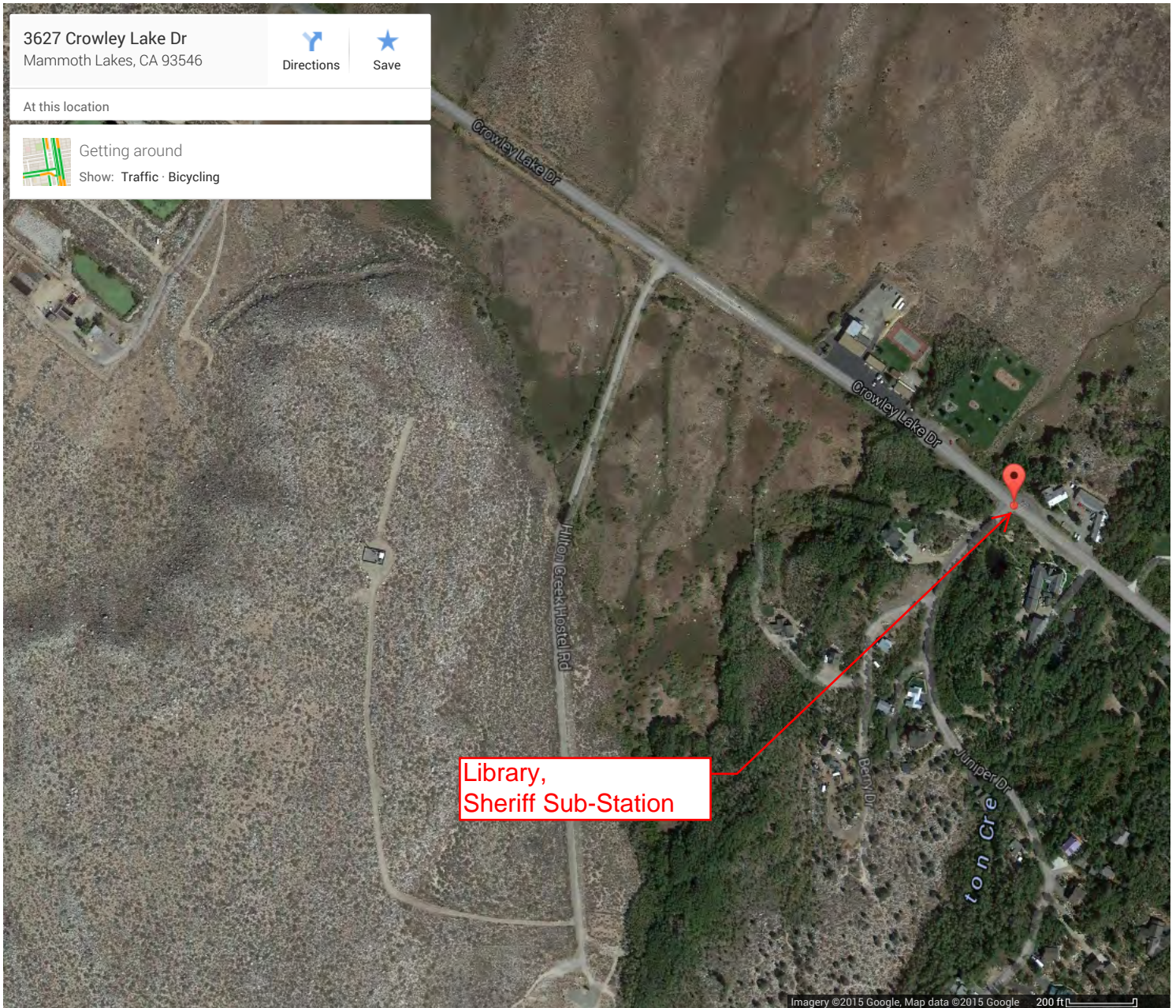
Mono County Facilities

Chalfant Community Center / Ball Field / Park - 123 Valley Road



Mono County Facilities

District 1 Road Shop - 332 South Landing Road



Mono County Facilities

Library - 3627 Crowley Lake Drive

Sheriff Sub-Station - 3609 Crowley Lake Drive

California Energy Commission - Energy Partnership Program Application - Site Map of Facilities - Crowley Lake



Mono County Facilities

Community Center - 58 Pearson Road

Ball Field / Park - 526 Pearson Road



Community Center
Library
Park
Restrooms
Sheriff Substation

Mono County Facilities

Community Center / Library - 90 West Granite Avenue

Ball Field - 85 Leonard

Sheriff Substation - 120 W. Granite Avenue

Gull Lake Park - Gull Lake Road

Park Restrooms - 85 Granite



Mono County Facilities

District 3 Road Shop - 51596 Highway 395

Community Center - 296 Mattly Avenue

Gus Hess Museum - 129 Mattly Avenue



Mono County Facilities

Mono Lake Park - 85 Cemetery Road



Mono County Facilities

Sierra Center Mall Offices - Lease #1 - 452 Old Mammoth Road

Sierra Center Mall Offices - Lease #2 - 452 Old Mammoth Road

Minaret Mall / Mammoth Lakes Clinic - Lease #1 - Community Development/Public Health - 437 Old Mammoth Road

Minaret Mall / Mammoth Lakes Clinic - Lease #2 - HHSA/WIC - 437 Old Mammoth Road

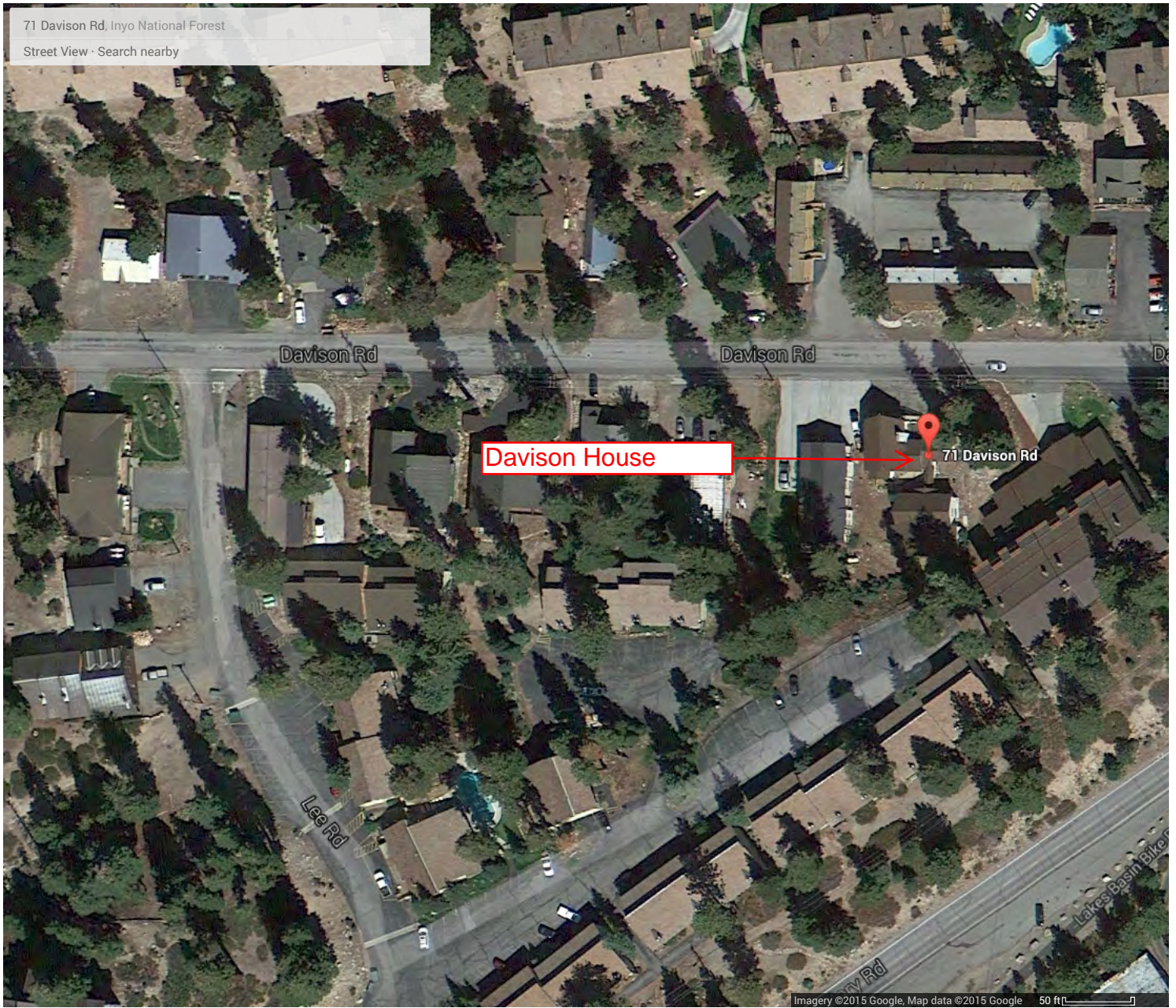
Minaret Mall / Mammoth Lakes Clinic - Lease #3 - IT Dept. - 437 Old Mammoth Road

Minaret Mall - 437 Old Mammoth Road



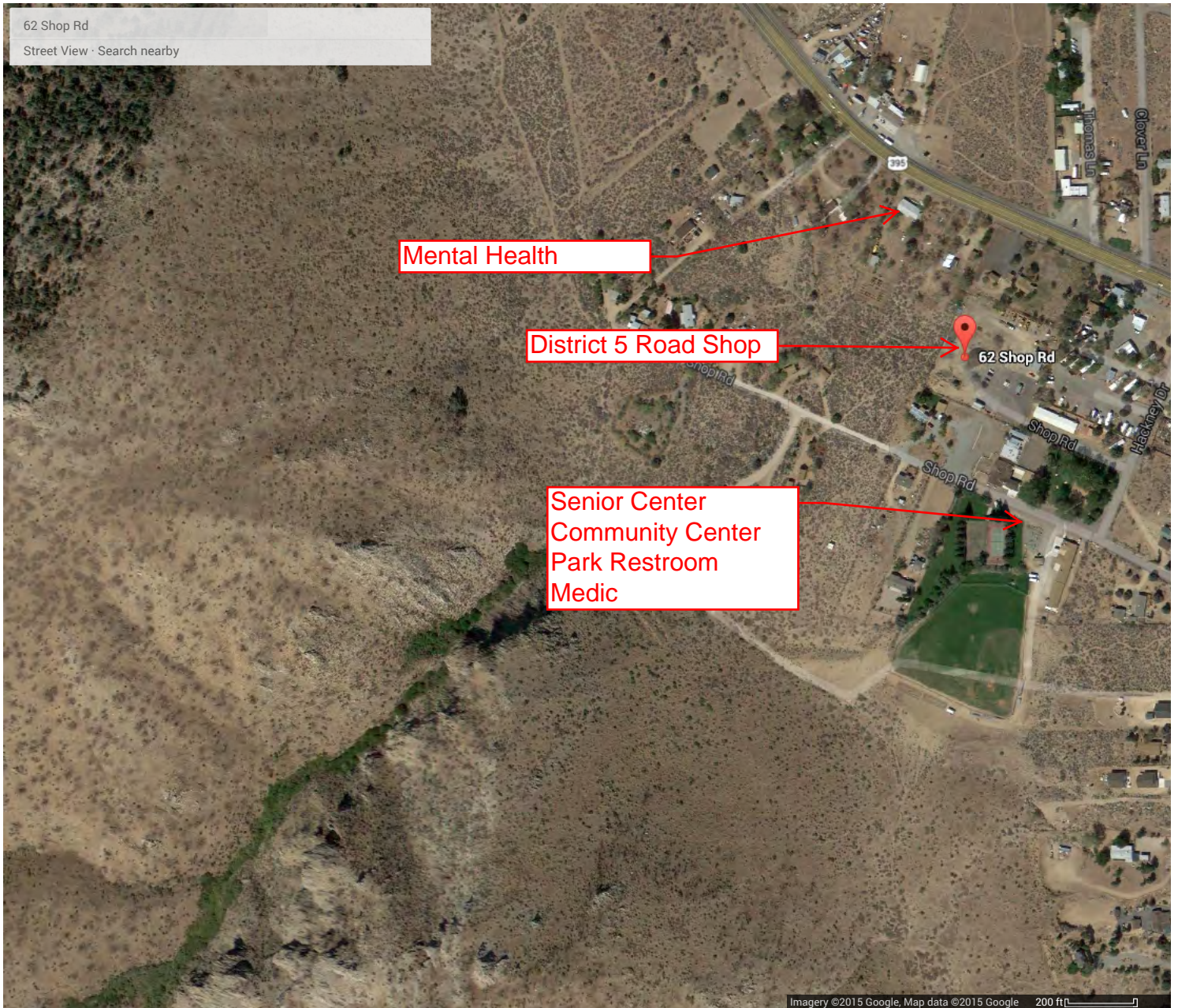
Mono County Facilities

Whitmore Animal Shelter - 575 Benton Crossing Road



Mono County Facilities

Davison House - 71 Davison Street



Mono County Facilities

District 5 Road Shop / Walker Shop 62 Shop Road

Mental Health 107655 Highway 395

Senior Center 399 Mule Deer Road
Community Center / Ball Field 442 Mule Deer Road
Medic 1 466 Mule Deer Road
Medic 1 Garage 466 Mule Deer Road
Park Restroom Hackney Road



AUTHORIZATION TO RELEASE CUSTOMER INFORMATION TO THE CALIFORNIA ENERGY COMMISSION ON A CUSTOMER'S BEHALF FOR PROPOSITION 39 IMPLEMENTATION ONLY

THIS IS A LEGALLY BINDING DOCUMENT PLEASE READ IT CAREFULLY

(Please Print or Type)

I, _____ am the authorized representative of
NAME and TITLE (IF APPLICABLE)

_____ (Customer), which has the following mailing address:
NAME OF CUSTOMER OF RECORD

_____, and do hereby authorize
MAILING ADDRESS CITY STATE ZIP

_____ [UTILITY NAME], hereafter referred to as "Utility", to release the historic and future electric and/or gas service usage data (as applicable) identified on the document entitled *School Site Individual Meter Data Requirements for Proposition 39 Funding Release*, as posted on the California Energy Commission (Energy Commission) Proposition 39 website, from all meters providing electric and gas service or services at the addresses and respective accounts and service accounts referenced below, to the Energy Commission, in order to meet the regulations and compliance requirements implementing Proposition 39 (adopted by voters November 6, 2012), Senate Bill 73 (Statutes 2013, Chapter 29, Sections 2-3) and Senate Bill 97 (Statutes 2013, Chapter 357). Under those regulations and requirements, Customer is responsible for providing an authorization to the Utility to release historic and future electric and/or natural gas usage data for all schools and facilities under Customer's jurisdiction to the Energy Commission. Specifically, Public Resources Code, Section 26240(a) states, "In order to later quantify the costs and benefits of funded projects, an entity that receives funds from the Job Creation Fund shall authorize its local electric and gas utilities to provide 12 months of past and ongoing usage and billing records at the school facility site level to the Energy Commission."

I understand and accept that any related release of customer information can be made part of the public record unless the Energy Commission has designated the information as confidential pursuant to California Code of Regulations, Title 20, Sections 2501-2510.

The Utility and the Energy Commission shall use best available practices to make the required data transmittals in an agreed upon electronic format via electronic mail as specified by the Energy Commission.

The historic data to be provided to the Energy Commission under this authorization is for the July 1-June 30 fiscal year (FY) that immediately precedes the FY in which the Customer submits an Energy Expenditure Plan (Plan) to the Energy Commission (e.g., if the Plan is submitted in July 1, 2014-June 30, 2015 FY, the historic data is for July 1, 2013-June 30, 2014). This authorization provides for future usage data to be provided to the Energy Commission for each FY through 2023 no later than December 31 of each calendar year in which the FY ends.

I, _____ (print or type the name of Customer or authorized signatory for Customer), declare under penalty of perjury under the laws of the State of California that I am authorized to execute this document on behalf of the Customer listed at the top of this form and that I have the authority to contractually and financially bind the Customer. I understand that Utility reserves the right to verify any authorization request submitted before releasing information or taking any action pursuant to this verification. I authorize Utility to release the requested information on the account(s) or service account(s) identified below to the Energy Commission and I hereby release, hold harmless, defend and indemnify (i) Utility and its officers, agents and employees from any and all liability, claims, demands, causes of action, damages or expenses arising from or related to the release of the historic and future usage data made in accordance with and pursuant to this authorization; and (ii) the Energy Commission and the State of California and their respective officers, agents and employees from any and all liability, claims, demands, causes of action, damages or expenses arising from or related to the use, maintenance and disclosure (publicly or otherwise) of historic and future usage data that occurs in accordance with and pursuant to this authorization.

AUTHORIZED CUSTOMER SIGNATURE

TELEPHONE NUMBER

Executed this _____ day of _____ at _____
MONTH YEAR CITY AND STATE WHERE EXECUTED



ACCOUNTS / SERVICE ACCOUNTS INCLUDED IN THIS AUTHORIZATION

CDS or CHARTER SCHOOL NUMBER	ACCOUNT / SERVICE ADDRESS	CITY	ACCOUNT/SERVICE ACCOUNT NUMBER
CDS or CHARTER SCHOOL NUMBER	ACCOUNT / SERVICE ADDRESS	CITY	ACCOUNT/SERVICE ACCOUNT NUMBER
CDS or CHARTER SCHOOL NUMBER	ACCOUNT / SERVICE ADDRESS	CITY	ACCOUNT/SERVICE ACCOUNT NUMBER
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(Please list additional accounts on a separate sheet and attach it to this form)

Technical Assistance Application Energy Partnership Program California Energy Commission

Eligible Applicants:

Cities, Counties, Special districts, public or non-profit hospitals, public or non-profit public care facilities

1. Applicant Information

Name of local government, public care facility, hospital or special district) The County of Mono		County: Mono County	
Mailing Address: PO Box 347	City: Mammoth Lakes	Zip: 93546	
Street Address (if different): 437 Old Mammoth Rd	City: Mammoth Lakes	Zip: 93546	
Contact Person: Megan Mahaffey	Title: Accountant	Department: Finance	
Phone Number: 760-924-1836	Email: mmahaffey@mono.ca.gov		

2. Attach the following information

- Governing Board Resolution (a sample template available at: <http://www.energy.ca.gov/efficiency/partnership/>)
- Copies of latest 12 months electric and gas or propane bills showing energy cost / detailed usage information for each facility listed in Table 5. **OR**
- Or Utility data release form - allowing the Energy Commission to access both 12 months of historical utility billing data and time-of-use interval data
- Hours of operation
- Any past energy studies (if applicable) within last 3 years
- Site map of facilities (e.g. 1As or a fire evacuation map)
- Only for facilities with on-site solar systems:

Provide the Solar/photovoltaic (PV) on-site electric production (kWh) for the same 12 month period reported above. Applicants may obtain this information as follows:

- 1) For facilities with power purchase agreement (PPA), provide the PPA bills which report the annually purchased kWh. **OR**
- 2) For applicants who own their solar system, provide the above information via a report from the solar production tracking system.

3. Project Description

Type of assistance needed. (Please choose **one**):

Energy audit – evaluate energy efficiency opportunities at existing facilities ***with lighting utility survey***

Review existing proposals and designs

Develop equipment performance specifications

Review equipment bid specifications

New construction – evaluation of new facility

Other (please describe):

Are there any specific equipment or proposed project(s) for which you are requesting technical assistance: (please describe)

Requesting technical assistance to line up projects for funding to reduce greenhouse gas emissions and monthly energy costs at Mono County facilities.

Describe how you plan to implement the energy recommendations that may be identified:

Mono County anticipates applying for the 1% loan program or any other recommended grant funding in order to implement the energy efficient improvements.

Do you have any current (or upcoming) working relationships with consultants, energy services companies, utilities, architects, or others that pertain to this request for Technical Assistance?

If yes, please describe:

Mono County is in the process of determining if it qualifies for lighting retrofits with the Southern California Edison On-bill Financing Program.

What is the expected project start date: 2/15/15

What is the expected project completion date: 6/1/15

4. Project Team

Title	Name	Phone No	E-Mail
Project Manager	Vianey White	760-932-5446	vwhite@mono.ca.gov
Business Manager or Finance Officer	Megan Mahaffey	760-924-1836	mmahaffey@mono.ca.gov
Electric and Gas Utility Representative	SCE Electricity Liberty Utilities Amerigas	(714) 392-5437 800-782-2506 530-495-2324	maya.aubrey@sce.com N/A Lisa.fitzpatrick2@amerigas.com
Consultant/Contractor (if known)	Unknown	Unknown	Unknown

5. Provide the following information

If you are requesting assistance for more than one facility, please prioritize from highest to lowest. Attach additional pages if needed.

See Attachment A	Year Built (excluding portables)	Estimated Building Size (sq. ft.)

I certify to the best of my knowledge that the data in this application are correct and complete.

Authorized Representative *

Name: _____ Title _____

Signature: _____ Date _____

* **Authorized Representative is the one designated by the governing body, in your Resolution, to execute documents in the name of the applicant.**

Edmund G. Brown Jr.
Governor



California Energy Commission
Local Assistance & Financing
1516 Ninth Street, MS 23
Sacramento, CA 95814-5512
(916) 654-4104

California Energy Commission Chairman
Robert B. Weisenmiller, Ph.D.

Lead Commissioner
J. Andrew McAllister,
Ph.D

Executive Director
Robert Oglesby

Facility Name	Address	City	Account No. Electricity SCE Or Liberty	Account No. Gas Amerigas	2010 Emissions (MTCO ₂ e)	Estimated Building Size (SF)	Year Built	Fuel Types	Hours of Operation	Notes
District 2 Road Shop	25574 Highway 6	Benton	3-001-2455-50	200916420	22.88	2,470	1957	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 2 Road Shop #2	25574 Highway 6	Benton	3-001-2455-50	200916420		1,250	1960	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 2 Road Shop #3	25574 Highway 6	Benton	3-001-2455-50	200916420		825	1957	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 2 Road Shop Storage Shed #1	25574 Highway 6	Benton	3-001-2455-50	200916420		176	1960	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 2 Road Shop Storage Shed #2	25574 Highway 6	Benton	3-001-2455-50	200916420		156	1960	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Benton and Ida Lynn Community Centers	58869 Highway 120	Benton	3-001-2455-51, 3-001-2455-53	200933203	7.86	4,132	1957	Propane and SCE Electricity	Varies	
Senior Center	58869 Highway 120	Benton	3-001-2455-51		1.55	0	1957	SCE Electricity	Monday - Friday 6am-6pm	1,970 SF
Ida Lynn Park	85 Highway 120	Benton	3-001-2455-52			0		SCE Electricity		
40 Christie Lane	40 Christie Lane	Benton	3-011-7464-36			0		SCE Electricity		
District 4 Road Shop / Warehouse	207 Jack Sawyer Road	Bridgeport	3-001-2455-41	201071344	190.11	0	1965	Propane and SCE Electricity	Monday - Friday 6am-6pm	SF included with other District 4 Road Shop Spaces
District 4 Road Shop / Warehouse - Road Crew Office	207 Jack Sawyer Road	Bridgeport	3-001-2455-41	201071344		672	1965	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 4 Road Shop / Warehouse - Parks & Rec Bldg	207/201 Jack Sawyer Road	Bridgeport	3-001-2455-18	201068861		3,880	1960	Propane and Diesel	Monday - Friday 6am-6pm	
District 4 Road Shop / Warehouse - Tire Storage Warehouse	207 Jack Sawyer Road	Bridgeport	3-001-2455-18	201068861		1,750	1957	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 4 Road Shop / Warehouse - Shop Building	207 Jack Sawyer Road	Bridgeport	3-001-2455-18	201068861		9,200	1957	Propane and SCE Electricity	Monday - Friday 6am-6pm	
District 4 Road Shop / Warehouse - Tires Storage Warehouse	207 Jack Sawyer Road	Bridgeport	3-001-2455-18	201068861		2,485	1990	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Hospital / Health Dept.	221 Twin Lakes Road	Bridgeport	3-003-6359-95	201731124	164.19	16,796	1962	Propane, SCE Electricity and Diesel	Monday - Friday 6am-6pm	
Hospital / Health Dept. - Garage	221 Twin Lakes Road	Bridgeport	3-003-6359-95	201731124		960	2005	Propane, SCE Electricity and Diesel	Varies	
Hospital / Health Dept. - Workshop Bldg	221 Twin Lakes Road	Bridgeport	3-003-6359-95	201731124		775	1965	Propane, SCE Electricity and Diesel	Varies	
Courthouse Annex #2	25 Bryant Street	Bridgeport	3-001-2455-45	201108553	107.79	10,200	1974	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Courthouse	278 Main Street	Bridgeport	3-001-2455-44, 028-5357-24	3-201069000	81.43			Propane and SCE Electricity	Tuesdays 6am-6pm, other days vary	
MCSO Jail	25 Emigrant Street	Bridgeport			75.35	12,514	1862			paid by MCSO
Courthouse Annex #1	74 North School Street	Bridgeport			66.84	15,787	1988	Propane and SCE Electricity	Monday - Friday 6am-6pm	
MCSO Administration	49 Bryant Street	Bridgeport			23.76	10,752	1965	Propane and SCE Electricity	Monday - Friday 6am-6pm	paid by MCSO, SF included with MCSO Jail
Medic 7	193 Twin Lakes Road	Bridgeport			11.95	0	1988	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Animal Shelter	197 Jack Sawyer Road	Bridgeport	3-001-2455-61, 3-008-2294-58, 001-2455-17	3-201071386	11.81	1,050	1972	Propane and SCE Electricity	24 Hours a day	
Social Services	137 Emigrant Street	Bridgeport			10.86	1,600	1957		Monday - Friday 6am-6pm	
Memorial Hall	73 North School Street	Bridgeport			7.13	3,268	1937	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Probation Department	57 Bryant Street	Bridgeport			7.1	10,602	1956	Propane and SCE Electricity	Varies	
Senior Center	123 Emigrant Street	Bridgeport			4.26	2,112	1990	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Park	121 Emigrant Street	Bridgeport			4.07	816	1956	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Museum	129 Emigrant Street	Bridgeport			0.6	160	1960	SCE Electricity	Varies	
Old Morgue	38 Bryant Street	Bridgeport			0.23	3,185	1880	Propane and SCE Electricity	Summer only Tuesday-Saturday, 8am-5pm	672 SF
Library	74 North School Street	Bridgeport			0.13	0	1960	SCE Electricity	Summer only Tuesday-Saturday, 8am-5pm	SF included with Annex 1
Chalfant Community Center / Ball Field / Park	123 Valley Road	Chalfant			15.34	1,838	1974	Propane and SCE Electricity	Tuesday-Saturday 10am-5pm	
District 1 Road Shop	332 South Landing Road	Crowley Lake	3-008-3442-10, 008-3442-11, 008-3442-12	3-201070352	38.84			Propane and SCE Electricity	Monday - Friday 6am-6pm	
Library	3627 Crowley Lake Drive	Crowley Lake	3-010-4384-51		14.02	6,050	1984	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Sheriff Sub-Station	3609 Crowley Lake Drive	Crowley Lake			5.46	1,440	1995	Propane and SCE Electricity	Tuesday-Saturday 10am-5pm	
Community Center	58 Pearson Road	Crowley Lake			3.17	1,500	1990	Propane and SCE Electricity	Varies	
						3,220	2003	Propane and SCE Electricity	Varies	

Facility Name	Address	City	Account No. Electricity SCE Or Liberty	Account No. Gas Amerigas	2010 Emissions (MTCO ₂ e)	Estimated Building Size (SF)	Year Built	Fuel Types	Hours of Operation	Notes
Ball Field / Park	526 Pearson Road	Crowley Lake	3-001-2455-22, 3-001-2455-54, 3-003-8090-22, 3-038-6593-66, 3-027-8720-99		2.58	0		SCE Electricity	Varies	
Community Center / Library	90 West Granite Avenue	June Lake	3-001-2455-28	201083805, 202045284	27.4	6,356	1957	Propane and SCE Electricity	Varies	
Ball Field	85 Leonard	June Lake	3-004-6789-96			0		SCE Electricity	Varies	
Sheriff Substation	120 W. Granite Avenue	June Lake	3-001-2455-30		2.01	987	1990	SCE Electricity	Varies	
Gull Lake Park	Gull Lake Road	June Lake	3-001-2455-27		0			None	Varies	
Park Restrooms	85 Granite	June Lake	3-001-2455-27						Varies	
District 3 Road Shop	51596 Highway 395	Lee Vining	3-000-7166-09, 011-9230-14	3-201068664	60.84	2,528	1957	Propane and SCE Electricity	Monday - Friday 6am-6pm	
Community Center	296 Mattly Avenue	Lee Vining	3-019-8568-49	201076585, 200736784	34.61	5,155	2002	Propane and SCE Electricity	Varies	
Gus Hess Museum	129 Mattly Avenue	Lee Vining	3-001-2455-13		0.4	1,200	1900	SCE Electricity	Seasonal, Two days a week, 8 hours each	
Mono Lake Park	85 Cemetery Road	Lee Vining	3-001-2455-55		0	20,719	1980	SCE Electricity	Seasonal	
Sierra Center Mall Offices - Lease #1	452 Old Mammoth Road	Mammoth Lakes			121.02	20,719	1980	SCE Electricity	Monday - Friday 6am-6pm	20,719 SF, Lease, utilities paid through CAMS
Sierra Center Mall Offices - Lease #2	452 Old Mammoth Road	Mammoth Lakes				826	1980	SCE Electricity	Monday - Friday 6am-6pm	826 SF, Lease, utilities paid through CAMS
Minaret Mall / Mammoth Lakes Clinic - Lease #1 - Community Development/Public Health	437 Old Mammoth Road	Mammoth Lakes			61.76	6,977	1980	Propane and SCE Electricity	Monday - Friday 6am-6pm	6,977 SF, Lease, utilities paid through CAMS
Minaret Mall / Mammoth Lakes Clinic - Lease #2 - HHSA/WIC	437 Old Mammoth Road	Mammoth Lakes				2,080	1980	Propane and SCE Electricity	Monday - Friday 6am-6pm	2,080 SF, Lease, utilities paid through CAMS
Minaret Mall / Mammoth Lakes Clinic - Lease #3 - IT Dept.	437 Old Mammoth Road	Mammoth Lakes				1,618	1980	Propane and SCE Electricity	Monday - Friday 6am-6pm	1,618 SF, Lease, utilities paid through CAMS
Minaret Mall	437 Old Mammoth Road	Mammoth Lakes	3-008-2318-52	202049547		0	1980	Propane and SCE Electricity	Monday - Friday 6am-6pm	Lease, utilities paid through CAMS
Whitmore Animal Shelter	575 Benton Crossing Road	Mammoth Lakes	3-017-1684-34		3.19	2,870	1983	Propane and SCE Electricity	Varies	
Davison House	71 Davison Street	Mammoth Lakes			0	7,522	1978	None	To be determined, possibly 24 hours a day	Currently closed, but in the process of evaluating the scope of work to reopen the building
District 5 Road Shop / Walker Shop	62 Shop Road	Walker	88500867	201066404	17.88	1,716	1957	Propane and Liberty Electricity	Monday - Friday 6am-6pm	
Senior Center	399 Mule Deer Road	Walker	88500260, 88500475	201071255	17.11	5,168	1988	Propane and Liberty Electricity	Varies	
Community Center / Ball Field	442 Mule Deer Road	Walker	88500871, 88549267	201066403	15.95	5,324	1957	Propane and Liberty Electricity	Varies	
Mental Health	107655 Highway 395	Walker			13.6	2,162	1939	Propane and Liberty Electricity	Monday, Wednesday, Friday 8am-5pm	
Medic 1	466 Mule Deer Road	Walker			5.75	0	1980	Propane and Liberty Electricity	24 hours a day	1,300 SF, not paid by Mono County
Medic 1 Garage	466 Mule Deer Road	Walker				0	1980	Propane and Liberty Electricity	Varies	528 SF, not paid by Mono County
Park Restroom	Hackney Road	Walker	88500532		3.47	300	1988	Liberty Electricity	Varies	

206,350 Approximate Total Square Footage



R15-__

A RESOLUTION OF THE MONO COUNTY BOARD OF SUPERVISORS AUTHORIZING PARTICIPATION IN THE CALIFORNIA ENERGY COMMISSION ENERGY PARTNERSHIP PROGRAM

WHEREAS, the California Energy Commission’s Energy Partnership Program provides technical assistance in identifying energy efficiency improvements; and

WHEREAS, the Mono County Board of Supervisors authorizes the County of Mono to apply for technical assistance from the California Energy Commission; and

WHEREAS, the Mono County Board of Supervisors recognizes that the California Energy Commission has limited funds for technical assistance and that primary consideration will be given to those that are committed to implementing the recommended projects identified through the Energy Partnership Program;

NOW, THEREFORE, THE BOARD OF SUPERVISORS OF THE COUNTY OF MONO RESOLVES that:

SECTION ONE: The Mono County Board of Supervisors will seek funding, if necessary, to implement the recommended feasible energy efficiency projects identified through the Energy Partnership program, however, adoption of this resolution does not obligate the County to pursue or implement any particular project or projects.

SECTION TWO: The Mono County Administrative Officer, is hereby authorized and empowered to execute in the name of the County of Mono all necessary documents to implement and carry out the purposes of this Resolution.

PASSED, APPROVED and ADOPTED this 20th day of January, 2015, by the following vote, to wit:

- AYES:**
- NOES:**
- ABSENT:**
- ABSTAIN:**

Timothy E. Fesko, Chair
Mono County Board of Supervisors

ATTEST:

APPROVED AS TO FORM:

Clerk of the Board

County Counsel

January 20, 2015

Regular Meeting

Item #9d

CAO

Mono County

Strategic Planning

Update and 2015

Goal Setting

Mono County Strategic Planning Update - Phase 2

2015 Board Goal Setting



**Mono County Board of Supervisors
January 20, 2015**





II. Mono County Strategic Why?

Ongoing challenges not abating

Long term economic health

Sustainable communities

Impacts of drought



VI. Draft Integration of Board Identified Issues, projects and insight

- ▶ **Ensure integration of existing identified projects and long term issues:**
 - ▶ Board's projects – 2013 – five (5) sessions
 - ▶ 2013-2014 Budget Project Matrix – request for actions
 - ▶ 2014-2015 Budget Project Matrix --
 - ▶ Future issues as they arrive



VIII. Framework Elements Strategic Directions





X. Methods, Measurements and Potential Projects

1. **Methods to move County in Strategic Directions**
2. **Success measurements**
3. **Projects with resources create success**
 - a. **Projects governed by Board approved Charters**





XII. Success Measured By

Success measured by:

<ul style="list-style-type: none"> All communities have Last Mile internet provider and Gigabit County; Balanced housing stock in all communities with increase in the number of single family homes built; Better transit options; Consumer access to more goods; Increased in diversity of business type increases; Higher Road Pavement Indexes; Increase and maintain school age families and in number of college ready High School graduates; Increase in economic activity due to fishing industry; Increase in number of home based businesses and year round open businesses and new business startups and retention and new job creation; Increased north county winter season based recreational activities; Increases in number of tourists; Increases in year over year measured by quarter Tourist Occupancy Taxes, sales tax figures and property values; Local business owners have full access to local markets without disruption; Local employee pool of skilled workers increases; Reduced unemployment, business bankruptcy rates; Public has access to all goods and services needed for high quality of life; Reduction in commercial vacancy rates; Reduction in need for social, health and welfare services; Year over year increase in conferences held; 	<ul style="list-style-type: none"> Better conditions on public lands even with greater use with sustainable user friendly opportunities; Less violations for destruction of natural resources; County's issues supported by and reflected in state and federal policy; Support for revenues and resources for public land investments; Enhanced access to public lands more miles of trails; Higher Pavement Index Roads – Less potholes; Higher transit use rates; Higher visitor satisfaction; Increased public support for joint agency efforts; Sustainable energy production in low impact distributed systems; More investment in trails, bike and pedestrian routes and public access with outdoor amenities; Reduced energy use/cost; Zero Net Energy for County facilities. 	<ul style="list-style-type: none"> Stronger support for county initiatives with higher public awareness and approval of County services; Greater use of the Eastern Sierra Council of Governments (ESCOG) and more Shared Services regional agreements; Increase web traffic to County pages; More applicants for and increased attendance to RPAC meetings; More attendance to county meetings; More information provided to community through Annual Report and State of the County; Better services tailored to individual community needs; 	<ul style="list-style-type: none"> Less crime with fewer arrests and public safety violations. Higher health standards of residents; Lower disease rates; 	<ul style="list-style-type: none"> Better County service systems; Higher employees turnout at County recognition events; County receives National and State awards for excellence; Friendlier work environment with reduced stress among employees; Greater employee awareness of all County provided services; Greater skill set among employees with more cross trained employees through more county offered skill building Lower employee turnover; Mono County programs initiated in other jurisdictions; More applicants for promotions; More Inter/Intra Department work groups coming together to solve issues via less "siloed" departments; 	<ul style="list-style-type: none"> Cost reduction and elimination of redundancy; All departments have online presence with more website visits, social media activity and online services; Greater employee awareness of County functions across all departments; Greater skill set among employees; Sustainable financial standing with increased Budget reserves and lower long term liabilities and debt; Cohesive and partnering departments; Lower employee turnover; More proactive on unexpected issues; National/State awards for excellence; Reduced response times; 	<ul style="list-style-type: none"> Employees report adequate child care through annual survey Health outcomes; Healthy work environment measured by employee survey; Increase number of people participating in Southwest Athletic Club, Double Eagle and Bridgeport Health Center with increasing frequency of membership visits; Monitor collaborative group efforts to supply quality affordable child care; Less workers compensation claims Lower county healthcare costs; 	<ul style="list-style-type: none"> Friendlier work environment/reduced stress among employees; All departments have online presence with more website visits; Higher employee participation at events; More Board Update articles from Employees; Greater employee awareness of County functions across all departments; Greater employees skill sets with more cross training due to county offered courses; Less siloed departments and lower employee turnover; Lower long term liabilities and less debt; Mono County programs initiated in other jurisdictions; More applicants for promotions; More Inter/Intra Department work group coming together to solve issues; Organizational proactivity; Stronger sense of one organization among employees – less "Us vs Them";
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Measurements (data)
 How to decide where to put resources (policy)
 How to demonstrate that Investment moved the needle (Results)



XIV. All together - Filtering with Focus

Mono County: Outstanding Community Services, Quality of Life Beyond Compare - *Excerpt of four communities*

Strategic Direction	Promote a Strong Diverse Economy	Protect Natural Resources & Enhance Public Access	Understand & Address Community Needs	Support Healthy People in Healthy Communities
<ul style="list-style-type: none"> Investing in 21st century infrastructure including transportation, technology (2025) funding and access to systems Providing stronger customer service for businesses Creating business retention and attraction efforts Marketing efforts 	<ul style="list-style-type: none"> Investing in 21st century infrastructure including transportation, technology (2025) funding and access to systems Providing stronger customer service for businesses Creating business retention and attraction efforts Marketing efforts 	<ul style="list-style-type: none"> Collaborating with all agencies to share services Developing stronger rural health services for County Strengthening education and 	<ul style="list-style-type: none"> Collaborating with all agencies to share services Developing stronger rural health services for County Strengthening education and 	

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Mono County: Outstanding Community Services, Quality of Life Beyond Compare - *Excerpt of four communities*

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Mono County
Outstanding Community Services, Quality of Life Beyond Compare

Mono County's Mission:
To support all our communities by providing superior services while protecting our unique rural environment.

Customer Service
We commit to exceptional service by managing the resources entrusted to us with integrity, trust, respect, and accountability.

Integrity
We demonstrate our integrity by ensuring our work is performed with candor, credibility, and confidentiality.

Excellence
We strive to achieve the highest standards of excellence, continuously learn, change, and improve, and take pride in our work.

Collaboration
We commit to responsible communication and respectful partnership to achieve common goals.

Innovation
We strive to foster innovation and creative thinking, embrace change and challenge the status quo, listen to all ideas and viewpoints, learn from our successes and mistakes.

Results Orientation
We strive to set challenging goals, track our output, assume responsibility, and constructively solve problems.

Strategic Directions:

- Promote a Strong Diverse Economy
- Protect Natural Resources & Enhance Public Access
- Understand & Address Community Needs
- Support Healthy People in Healthy Communities
- Embrace and Reward Innovation
- Effectively Use Resources
- Workforce Workforce Wellness
- Strengthen County Culture

Best Mono Imaginable

Strategic Directions... Methods... with Success measured... through resourced projects



XVI. Keeping a living document alive

- ▶ **Ongoing commitment to review and update of Mono County Strategic Plan**
 - ▶ Schedule annual review of Plan before Board –
 - ▶ Review as part of Budget Adoption
 - ▶ Ensure Project completion update
 - ▶ New projects/removal of completed projects - adding, completion, subtraction, and re-focus



XIX. Thank you to our staff

The Framework reflects the input of virtually every Mono County employee

Steering Committee had 92 participants:

Jason Davenport
Ted Shepard
Patricia Harris
Jack Anderson
Garrett Higerd
Stephanie Butters
Stacey Westerlund
Yvon Guzman-Rangel
John Hauter
Marshall Rudolph
Heather Edwall
Marilyn McCurry
Karin Pleasant
Robin Roberts
Maria Gonzalez
Gerald Frank
Alicia Vennos
Rose Glazier
Karin Humiston
Scott Burns
Leslie Chapman
Erin Van Kampen
Wendy Sugimura

Joanne Werthwein
Mary Clark
Debra Diaz
Barry Beck
Bill Van Lente
Suzanne West
Kevin McBride
Brent Calloway
Steven Sakoguchi
Susan Peters
Rebecca Buccowich
Cathy Touchstone
Gerry LeFrancois
Alex Ellis
Judy Curti
Vianey White
Ralph Obenberger
Hillary Bayliss
Nate Greenberg
Elizabeth Erdelyi
Bob McCullough
Steve Connett
Shirley Martin

Nick Criss
Stacey Simon
Beth Conley
Cathy Young
Tony Dublino
Patricia Espinosa
Sandi Rustan
Terry Underwood
Sandra Villalpando
Patricia Morales
CD Ritter
Claude Fiddler
Kaylan Johnson
Megan Foster
Megan Mahaffey
Debra Ybarra
Ruth Hansen
Brent Peterson
Jerry Vandebrake
Colleen Tabor
Roberta Reed
Sarah Messerlian
Courtney Weiche

Jeff Walters
Robert Weber
Laree Kiely
Armando Alvarez
Kathy Peterson
John Almeida
Christina Caro
Lynda Salcido
Joe Blanchard
Stacie Klemm
Marlo Preis
Moises Cornejo
Francie Avitia
Rose Martin
Caron Timpone
Brett McCurry
Penny Galvin
Rob DeForrest
David Anderson
Tim Kendall
Renee Christ
Amber Reigle
Jeff Simpson

7 Ambassadors:

*Dylan Whitmore
Megan Mahaffey
Kirk Hartstrom
Stacie Klemm*

*Erin Van Kampen
Jason Davenport
Ted Shepherd*

177 employees Attended All Day Session

Vision

Mono County Outstanding Community Services, Quality of Life Beyond Compare

Mission

Mono County's Mission:
To support all our communities by providing superior services while protecting our unique rural environment.

Values

Customer Service

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Strategic Directions



Promote a Strong Diverse Economy

Protect Natural Resources & Enhance Public Access

Understand & Address Community Needs

Support Healthy People in Healthy Communities

Embrace and Reward Innovation

Effectively Use Resources

Workforce Workplace Wellness

Strengthen County Culture

Best Mono Imaginable

Mono County: Outstanding Community Services, Quality of Life Beyond Compare - To support all our communities by providing superior services while protecting our unique rural environment.

Strategic Directions	Promote a Strong Diverse Economy	Protect Natural Resources & Enhance Public Access	Understand & Address Community Needs	Support Healthy People in Healthy Communities	Embrace and Reward Innovation	Effective Use of Resources	Workforce and place Wellness	Strengthen County Culture
<p>Methods...</p>	<ul style="list-style-type: none"> ❖ Investing in 21st century infrastructure including transportation, technology (D395) housing and economic systems; ❖ Providing stronger customer service for businesses; ❖ Creating business attraction and retention effort; ❖ Ensuring local goods access to marketplace; ❖ Investing in a world class education at local levels; ❖ Promoting responsible growth to compliment local communities character; ❖ Developing and broadening economic sectors in addition to tourism – Year round, sustainable economy; ❖ Becoming a conference destination; ❖ Providing county supports for local businesses by purchase of local goods and services; ❖ Creating a reputation for excellence in public safety 	<ul style="list-style-type: none"> ❖ Strengthening community awareness of preservation and enjoyment of natural resources; ❖ Ensuring the County is an active partner with resource agencies to ensure robust public access; ❖ Making natural resource stewardship a top priority; ❖ Investing in a world class transportation systems – road/bike/pedestrian and transit; ❖ Investing in public land access infrastructure (roads, campgrounds, trails, etc.); ❖ Broadening alternative energy use; ❖ Practicing environmentally and fiscally sustainable energy polices 	<ul style="list-style-type: none"> ❖ Collaborating with other agencies to share services; ❖ Establishing stronger social media presence for County; ❖ Strengthening education and communication on County Services ❖ Surveying community – use feedback to guide service improvement; ❖ Engaging and connecting remote areas; ❖ Increasing effectiveness of Regional Planning Advisory Committees and other County advisory bodies; ❖ Increasing civic engagement – town halls, satellite Board meetings, Online transmission of county meetings; ❖ Assuring the highest level of public safety is meeting the needs of the community. 	<ul style="list-style-type: none"> ❖ Fostering community wide social emotional health across the lifespan for all residents; ❖ Ensuring communities have access to affordable quality child care; ❖ Accessing to affordable healthy housing; ❖ Addressing and preventing harmful and habitual addictive behaviors through environmental intervention and policy (alcohol, tobacco and other drugs); ❖ Providing access to youth internships for career exploration; ❖ Providing safe sustainable, accessible and affordable transportation; ❖ Assuring public safety concerns are addressed in a timely and effective manner. 	<ul style="list-style-type: none"> ❖ Increasing connection between offices; ❖ Promoting culture of opportunity built on healthy relationships; ❖ Supporting creative problem solving and effective program/ project delivery; ❖ Providing career ladder opportunities; ❖ Becoming a nationally recognized model of local government for high quality services, innovation and pro-activity; ❖ Cross-training and creating leadership development and advancement opportunities 	<ul style="list-style-type: none"> ❖ Strengthening County’s Fiscal Standing; ❖ Enhancing use of technology for service provision; ❖ Eliminating redundancy and streamline systems; ❖ Creating organizational agility and responsiveness; ❖ Rewarding wise use of funds and investment in Strategic objectives; ❖ Providing public safety oversight to protect resources. 	<ul style="list-style-type: none"> ❖ Providing access to mental health services; ❖ Ensuring employees have access to affordable quality child care; ❖ Supporting policy initiatives and workforce collaboration that drive improved employee health, well- being, productive work place engagement and work satisfaction; ❖ Providing access to affordable and safe physical fitness; ❖ Encouraging provision of health food at employee functions; ❖ Providing safe work environments 	<ul style="list-style-type: none"> ❖ Increasing transparency; ❖ Strengthening interconnection between county offices; ❖ Holding more All Employee recognition and appreciation events; ❖ Creating a countywide family climate; ❖ Assuring all county job positions have career ladder even if they move from one department to another; ❖ Ensuring all positions have accurate job descriptions to allow for best performance evaluation and recognition; ❖ Modeling behaviors to promote public safety



Strategic Directions ... Methods... with Success measured...through resourced projects

Mono County: Outstanding Community Services, Quality of Life Beyond Compare - To support all our communities by providing superior services while protecting our unique rural environment.

Strategic Directions	Promote a Strong Diverse Economy	Protect Natural Resources & Enhance Public Access	Understand & Address Community Needs	Support Healthy People in Healthy Communities	Embrace and Reward Innovation	Effective Use of Resources	Workforce and place Wellness	Strengthen County Culture
Success measured by:	<ul style="list-style-type: none"> All communities have Last Mile internet provider and Gigabit County; Balanced housing stock in all communities with increase in the number of single family homes built; Better transit options; Consumer access to more goods; Increased in diversity of business type increases; Higher Road Pavement Indexes; Increase and maintain school age families and in number of college ready High School graduates; Increase in economic activity due to fishing industry; Increase in number of home based businesses and year round open businesses and new business startups and retention and new job creation; Increased north county winter season based recreational activities; Increases in number of tourists; Increases in year over year measured by quarter Tourist Occupancy Taxes, sales tax figures and property values; Local business owners have full access to local markets without disruption; Local employee pool of skilled workers increases; Reduced unemployment, business bankruptcy rates; Public has access to all goods and services needed for high quality of life; Reduction in commercial vacancy rates; Reduction in need for social, health and welfare services; Year over year increase in conferences held; 	<ul style="list-style-type: none"> Better conditions on public lands even with greater use with sustainable user friendly opportunities; Less violations for destruction of natural resources; County's issues supported by and reflected in state and federal policy; Support for revenues and resources for public land investments; Enhanced access to public lands more miles of trails; Higher Pavement Index Roads – Less potholes; Higher transit use rates; Higher visitor satisfaction; Increased public support for joint agency efforts; Sustainable energy production in low impact distributed systems; More investment in trails, bike and pedestrian routes and public access with outdoor amenities; Reduced energy use/cost; Zero Net Energy for County facilities. 	<ul style="list-style-type: none"> Stronger support for county initiatives with higher public awareness and approval of County services; Greater use of the Eastern Sierra Council of Governments (ESCOG) and more Shared Services regional agreements; Increase web traffic to County pages; More applicants for and increased attendance to RPAC meetings; More attendance to county meetings; More information provided to community through Annual Report and State of the County; Better services tailored to individual community needs; 	<ul style="list-style-type: none"> Less crime with fewer arrests and public safety violations. 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Strategic Directions ... Methods...with Success measured...through resourced projects

Strategic Directions	Promote a Strong Diverse Economy	Protect Natural Resources & Enhance Public Access	Understand & Address Community Needs	Support Healthy People in Healthy Communities	Embrace and Reward Innovation	Effective Use of Resources	Workforce and place Wellness	Strengthen County Culture
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Potential Projects</p>	<ul style="list-style-type: none"> ✓ Economic Development Strategic Plan; ✓ June Lake Ski Area/Rodeo Grounds; ✓ June Lake Ball Field; ✓ Extend Water/sewer Lines from Mammoth Community Water District to Sierra Business Center; ✓ Bridgeport Valley Nordic Ski center; ✓ Implement RPAC Priorities (Main Street Revitalization, expand Recreational; opportunities, Multiagency visitors center, Gateway monuments); ✓ Lower Rock Creek development; ✓ Promote Bridgeport as Gateway to Bodie; ✓ Improve Mammoth Airport Road; ✓ Regional air service (out of Bishop); ✓ Digital 395; ✓ Permanently waive building fees for private solar projects; 	<ul style="list-style-type: none"> ✓ Conway Ranch; ✓ Develop infrastructure to connect lands with progress of Regional Trail system - Ambassadors / education; ✓ Create Bridgeport Valley Nordic Ski Center; ✓ Implement RPAC Priorities (Main Street Revitalization, expand Recreational opportunities, Multiagency visitors center, Gateway monuments); ✓ Geothermal: facilitate replacement of machinery at existing plant; ✓ Lower Rock Creek Development; ✓ Help Finance Last-mile paving to Bodie; ✓ Deer Fence/Grade separation at Sonora Junction; ✓ Deer/Snow/Airport/Safety Fence: SR 203/Hwy395 – Deer under-crossings; ✓ Improve water quality at Crowley Lake; ✓ North Conway passing lane; ✓ Tioga Pass Heritage project; ✓ Fix Auchoberry Pit Eroding slopes; ✓ Initiate single use plastic bag ban; ✓ Sheep fencing around Conway and Mattley ranches; 	<ul style="list-style-type: none"> ✓ Live streaming of Board meetings; ✓ Develop Legislative Agenda; ✓ Reorganize board meetings to promote attendance; ✓ Tri valley Flood Control Ditch; ✓ Bridgeport Fire Safe Council; ✓ Assist public at satellite locations for animal control; ✓ Implement RPAC Priorities (Main Street Revitalization, expand Recreational; opportunities, Multiagency visitors center, Gateway monuments); ✓ Tri valley EMS service; ✓ Mono Basin planning efforts through RPAC; ✓ Crowley Community Service Area 1 projects; 	<ul style="list-style-type: none"> ✓ Affordable Housing for workforce; ✓ Develop local food system 	<ul style="list-style-type: none"> ✓ Employee recognition 	<ul style="list-style-type: none"> ✓ Facilities: Old Clinic; ✓ Bridgeport Campus Plan; ✓ Memorial Hall improvements; ✓ Antelope Community Center; ✓ ADA Issues; ✓ Conway Ranch; ✓ Paramedics Program sustainability; ✓ Sheriff Substation Use; ✓ June Lake/Rodeo grounds; ✓ Oversight Committees; ✓ Vehicle replacement – CARB Compliance; ✓ Social Services office space needs; ✓ Replace Election equipment; ✓ Review A-87 Charges; ✓ Comprehensive County Facilities Plan; ✓ Biomass Feasibility study; ✓ Landscape Screen on South/West Bridgeport Yard and replace non compatible Dark light fixtures; ✓ Reduce County Fuel usage; ✓ Repaint Mono County entry signs; ✓ Solarization of County facilities; 		<ul style="list-style-type: none"> ✓ Review County staff organizational Structure; ✓ Public service accountability; ✓ Live Streaming of Board meetings; ✓ Re-organize weekly Board meetings; ✓ Promote public attendance; ✓ Public recognition events.

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